Debtors' efforts to implement and monitor a litigation hold. <u>Id.</u>¹⁵ Parus is hard-pressed to see how the Debtors can credibly assert that a timely and complete litigation hold was both implemented and monitored for compliance, when the Debtors refuse to provide a single document evidencing such implementation or compliance.

To further exacerbate matters, the Debtors contend in their Litigation Hold Response that "In-House and outside counsel communicated orally *and in writing* with regard to . . . preserving documents that might relate to Claimant's Claims, the UC Contract, the relationship between Claimant and the Debtors, and the relationship between Webley and the Debtors. (Litigation Hold Response, Ex. H, at p. 11) (emphasis added). Yet, no such written communications were produced in response to Parus' document requests. To the extent such documents actually exist, Parus invites the Debtors to submit for *in camera* inspection such documents.

2. No Mention Is Made Regarding the Debtors' Litigation Hold in the Debtors' Privilege Log.

The Debtors' Privilege Log further highlights the complete dearth of documentary evidence regarding the Debtors' litigation hold. The Debtors have raised myriad objections to Parus' request for such litigation hold information, including the attorney-client privilege. If the documents evidencing the implementation of and compliance with a litigation hold are privileged (which Parus disputes), then (a) why did the Debtors fail to identify these documents in their November 2005 Privilege Log and (b) why did the Debtors fail to produce a privilege log identifying these documents in response to Parus' Second Request for Production? Again, the Debtors fail to provide any answer. As noted in the Metro Opera decision, the Debtors' non-compliance should not be taken lightly. Metro. Opera Assoc., Inc. v. Local 100, Hotel Employ.

¹⁵ In fact, the Debtors did not provide <u>one single page</u> of documents in response to Parus' 164 document requests. Instead, the Debtors interposed 128 pages of objections to such document requests.

& Rest. Employ. Int'l Union, 212 F.R.D. 178, 222 (S.D.N.Y. 2003).

3. The Debtors Cannot Rely on an Order Entered by the District Court on July 1, 2002 Regarding Unrelated Federal Securities Litigation as Evidence of Their Implementation of and Compliance with a Litigation Hold With Respect to Parus.

Realizing for the first time that the Debtors failed to implement a timely and specific litigation hold as to Parus' claims, the Debtors struggle to rely upon a July 1, 2002 order entered in totally unrelated securities litigation in S.E.C. v. WorldCom, Inc., Case No. 1:02-cv-04963-JSR, United States District Court for the Southern District of New York (the "Securities Litigation Order"). A copy of the Securities Litigation Order is attached as Exhibit S. In its Litigation Hold Response, the Debtors allege that they have complied with their duty to preserve as a result of the entry of the Securities Litigation Order:

Further, pursuant to a Stipulation and Order entered on July 1, 2002 in the matter of S.E.C. v. WorldCom, Inc., Case No. 1:02-cv-04963-JSR (the "Order") (attached as Exhibit B), "WorldCom, its officers, agents, accountants, employees, and attorneys, and those persons in active concert or participation with them" preserved all documents "relating to, referring to or concerning any aspect of WorldCom's financial reporting obligations, public disclosures required by the federal securities laws, or any other accounting matters relating to WorldCom...." To comply with this Order, WorldCom and its affiliates preserved all daily backup tapes of their email systems (including Intermedia's email system), as well as non-email electronic data and paper documents encompassed by the order."

(Litigation Hold Response, Ex. H, at Ans. 6, pp. 6-7) (emphasis added).

A plethora of problems exist with the Debtors' reliance on the Securities Litigation Order as evidence of compliance with a litigation hold as to Parus. <u>First</u>, the Securities Litigation Order was entered on July 1, 2002 – exactly one year after the Debtors' duty to preserve evidence began. <u>Second</u>, the Securities Litigation Order has no application to Parus' claims or the litigation hold required to be implemented by the Debtors regarding Parus. The Debtors'

Litigation Hold Response selectively quotes from the Securities Litigation Order. Indeed, the Securities Litigation Order actually provides:

Defendant. WorldCom, its officers, agents, accountants, employees, and attorneys, and those persons in active concert or participation with them, and each of them, who receive actual notice of this Order by personal service or otherwise, shall not destroy, mutilate, conceal, alter, or dispose of any item (including but not limited to books, records, documents, contracts, agreements, assignments, evidence of obligations or payments, press releases, public announcements, drafts of any of the foregoing, or any other item within their possession, custody or control) relating to, referring to or concerning any aspect of WorldCom's financial reporting obligations, public disclosures required by the federal securities laws, or any accounting matters relating to WorldCom, including but not limited to the matters referred to in the Commission's Complaint filed herein;"

(Securities Litigation Order, Ex. H, at ¶ 1) (emphasis added). Nothing in the Securities Litigation Order encompasses an obligation to preserve documents related to actual or anticipated litigation between the Debtors and Parus. Rather, the order simply addresses "financial reporting obligations, public disclosures required by federal securities laws, and accounting matters." Id. Indeed, it would make little sense for this order to encompass the UC Agreement dispute with Parus since the scope of the SEC's two-count complaint against WorldCom (the "SEC Complaint") stemmed from WorldCom's failure to disclose improper accounting that materially overstated WorldCom's income before taxes and minority interests in violation of the Securities Exchange Act of 1934. A copy of the SEC Complaint is attached hereto as Exhibit T.

<u>Third</u>, only parties who receive "actual notice" of the Securities Litigation Order were bound by its terms. The Debtors provide no evidence that those at the Debtors with knowledge or information regarding Parus even received the Securities Litigation Order or, for that matter, could have conceivably construed the Securities Litigation Order as requiring the preservation of

documents related to Parus.

Fourth, the Debtors allege that they have kept all back up tapes as required by the Securities Litigation Order. However, the existence of such tapes does not satisfy the Debtors' obligation to implement a litigation regarding Parus for no less than 3 reasons: (a) the backup tapes relate to data that was created 1 year *after* the Debtors' preservation obligation arose; (b) the Debtors and their IT professionals admit that they have failed to keep the tapes in an accessible format in contravention of its electronic preservation obligations under <u>Treppel v. Biovail Corp.</u>, 233 F.R.D. 363, 372 n.4 (S.D.N.Y. 2006); and (c) the backup tapes do not contain all information related to Parus. Instead, the backup tapes are mere "snapshots" in time. (Chung Decl., Ex. K, at ¶ 12); see also (LaMantia Dep. Tr., Ex. M, at 48:12-6); see also (Valdes Dep Tr., Ex. J, at 106:4-8).

Therefore, if an individual created a document but deleted that document before the "snapshot" was taken on the backup tape, that document is lost forever. Rather than relying on the backup tapes required by the Securities Litigation Order, the Debtors were under a specific duty to identify employees with information and direct them to save information related to Parus' claims – not hope that a backup tape may or may not capture such information. The Debtors cannot now in hindsight use the Securities Litigation Order as a shield to protect themselves from their own failure to implement an appropriate and timely litigation hold.

VI. THE DEBTORS DESTROYED EVIDENCE WITH A "CULPABLE STATE OF MIND."

In order to demonstrate a culpable state of mind, Parus need only show that the Debtors acted with ordinary negligence: "In this circuit, a 'culpable state of mind' for purposes of a spoliation inference includes ordinary negligence." <u>Zubulake V</u>, 229 F.R.D. at 431 (citing <u>Res.</u> Fund. Corp. v. DeGeorge Fin. Corp., 306 F.3d 99, 108 (2d Cir. 2002)); <u>see also Ruta v. Delta Air</u>

Lines, Inc., 324 F. Supp. 2d 524, 528 (S.D.N.Y. 2004) (negligent loss of relevant evidence constitutes spoliation). In fact, "[o]nce the duty to preserve attaches, any destruction of documents is, at a minimum, negligent." Zubulake IV, 220 F.R.D. at 220 (brackets added); see also Chan v. Triple 8 Palace, Inc., Case No. 03CIV6048(GEL), 2005 WL 1925579, at *7 (S.D.N.Y. Aug. 11, 2005) ("the utter failure to establish any form of litigation hold at the outset of litigation is grossly negligent"). Here, Parus has clearly established, at a minimum, ordinary negligence.

It is clear from the deposition testimony of Donald Ramsay that a litigation hold came too late, and once it finally was in place, no attorney adequately explained it to key recordkeepers and IT personnel or monitored it as evidenced by the testimony of Julio Valdes, Bryan Miller, Kenneth Croslin, Joseph Falleur, and James LaMantia. These recurring incidents at the very least establish ordinary negligence.

VII. THE EVIDENCE DESTROYED AND/OR RENDERED INACCESSIBLE BY THE DEBTORS WAS "RELEVANT" TO PARUS' CLAIMS SUCH THAT A REASONABLE TRIER OF FACT COULD FIND THAT IT WOULD SUPPORT PARUS' CLAIMS.

In ascertaining the relevance of documents, courts have cautioned against "holding the prejudiced party to too strict a standard of proof regarding the likely contents of the destroyed evidence," explaining that doing so would "subvert the prophylactic and punitive purposes of the adverse inference" Kronisch v. U.S., 150 F.3d 112, 128 (2d Cir. 1998); see also Phoenix Four, Inc. v. Strategic Res. Corp., No. 05 Civ. 4837(HB), 2006 WL 1409413, at *4 (S.D.N.Y. May 23, 2006) ("[c]ourts should be careful not to hold the movant to 'too strict a standard of proof regarding the likely contents of the destroyed [or unavailable] evidence' however, lest the spoliator profits from its misconduct."). In fact, "it is not incumbent upon the plaintiff to show that specific documents were lost. It would be enough to demonstrate that certain types of

relevant documents existed and that they were necessarily destroyed" <u>Treppel v. Biovail</u> Corp., 233 F.R.D. 363, 372 (S.D.N.Y. 2006).

As the District Court for the Southern District of New York has held, a party may establish the relevance of destroyed documents in the following 2 ways:

Relevance in this context may be established in two ways. First, it may be inferred if the spoliator is shown to have a sufficiently culpable state of mind. "Where a party destroys evidence in bad faith, that bad faith alone is sufficient circumstantial evidence from which a reasonable fact finder could conclude that the missing evidence was unfavorable to the party." Likewise, "a showing of gross negligence in the destruction or untimely production of evidence will in some circumstances suffice, standing alone, to support a finding that the evidence was unfavorable to the grossly negligent party." Second, the moving party may submit extrinsic evidence tending to demonstrate that the missing evidence would have been favorable to it.

Chan v. Triple 8 Palace, Inc., Case No. 03CIV6048(GEL), 2005 WL 1925579, at *8 (S.D.N.Y. Aug. 11, 2005) (internal citations omitted). Parus has satisfied both tests for relevance.

A. Parus Has Satisfied the Relevancy Test by Demonstrating that the Debtors Were Grossly Negligent.

"[A] showing of gross negligence in the destruction or untimely production of evidence will in some circumstances suffice, standing alone, to support a finding that the evidence was unfavorable to the grossly negligent party." Res. Fund. Corp. v. DeGeorge Fin. Corp., 306 F.3d 99, 109 (2d Cir. 2002). As described at length herein, 16 the Debtors were grossly negligent for no less than 3 reasons. First, the Debtors failed to implement a timely litigation hold. Chan v. Triple 8 Palace, Inc., Case No. 03CIV6048(GEL), 2005 WL 1925579, at *8 (S.D.N.Y. Aug. 11, 2005) ("the utter failure to establish any form of litigation hold at the outset of litigation is grossly negligent"). Second, the Debtors repeatedly failed to abide by their own document

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¹⁶ See supra §§ II-V herein.

retention policies and protocols. <u>Finally</u>, the Debtors failed to ensure continued compliance with their preservation obligations in dereliction of their duties under the <u>Zubulake</u> decisions.

B. Parus Has Also Satisfied the Relevancy Test by Demonstrating that the Missing Evidence Is Favorable to Parus.

Parus has tendered significant evidence demonstrating that the missing evidence would have been favorable to it. For example, the Debtors have alleged that Parus is only entitled to damages of \$460,442.30. Yet, as fully detailed herein, James Renforth testified that Intermedia had numerous revenue reports and projections, business reports, marketing studies, and financial analysis regarding the IntermediaOne product and the use of Unified Messaging. (See supra § III.B.). This information was contained in electronic form (including email, information shared on Intermedia's 'K' drive, and Renforth's hard drive) as well as hard copy in the form of Word documents, Excel documents, and Microsoft Projects (which were also stored electronically). This information, if produced, would contravene the Debtors' allegation of de minimis damages of \$460,442.30 and would fully support Parus' claim for expectation damages in the range of \$50.7 million and \$81.2 million for its breach of contract claim alone.

VIII. BECAUSE OF THE DEBTORS' SPOLIATION OF EVIDENCE, PARUS IS ENTITLED TO VARIOUS REMEDIES AGAINST THE DEBTORS.

A federal district court has broad power to impose sanctions under Fed. R. Civ. P. 37(b) "to serve the prophylactic, punitive and remedial rationales underlying the spoliation doctrine." West v. Goodyear Tire & Rubber Co., 167 F.3d 776, 779 (2d Cir. 1999). Sanctions for spoliation include the entry of judgment in favor of the harmed party, the issuance of an adverse inference due to the unavailability of the evidence, the preclusion of certain evidence and testimony, and monetary sanctions. See, e.g., id. at 780; Chan v. Triple 8 Palace, Inc., Case No. 03CIV6048(GEL), 2005 WL 1925579, at *9 (S.D.N.Y. Aug. 11, 2005); Rutgerswerke AG and Frendo S.P.A. v. Abex Corp., No. 93 CIV. 2914 JFK, 2002 WL 1203836, at *12 (S.D.N.Y. June

4, 2002); Zubulake IV, 220 F.R.D. at 219-222; In re Kelsey, Nos. 94-10415, 00-1034, 2001 WL 34050736, at *4 (Bankr. D. Vt. Oct. 23, 2001).

A. Parus Is Entitled to an Adverse Inference Against the Debtors.

As evidenced in herein, the Debtors were grossly negligent with respect to their discovery and preservation obligations. Therefore, the issuance of an adverse inference against the Debtors is warranted. Barsoum v. NYC Hous. Auth., 202 F.R.D. 396, 400 (S.D.N.Y. 2001) ("adverse inference sanction may also be predicated on a finding of bad faith, intentional misconduct, or fault in the form of gross negligence"); see also Broccoli v. Echostar Comms. Corp., 229 F.R.D. 506, 512 (D. Md. 2005) (approving adverse inference instruction based on gross spoliation of evidence); cf. Chan v. Triple 8 Palace, Inc., Case No. 03CIV6048(GEL), 2005 WL 1925579, at *9 (S.D.N.Y. Aug. 11, 2005) ("Gross negligence qualifies as 'fault' such that the threshold requirement for the sanction of dismissal or default is met."); see also; Pastorello v. City of N.Y., No. 95 Civ. 470(CSH), 2003 WL 1740606, *8 (S.D.N.Y. April 1, 2003) ("Gross negligence, willfulness, bad faith, or fault on the part of the sanctioned party may make dismissal appropriate...").

B. Parus Is Entitled to an Order Barring the Debtors from Presenting and/or Contesting Evidence Related to Damages Asserted by Parus.

This Court may also bar the Debtors from presenting or contesting evidence related to damages. A court may preclude "the culpable party from giving testimony regarding the destroyed evidence." Rutgerswerke AG and Frendo S.P.A. v. Abex Corp., 2 No. 93 CIV. 2914 JFK, 2002 WL 1203836, at *12 (S.D.N.Y. June 4, 2002; see also Fed. R. Civ. P. 37(c)(1). The "overwhelming weight of authority is that preclusion is *required* and *mandatory* absent some unusual or extenuating circumstances." Elion v. Jackson, No. 05-0992 (PLF), 2006 WL 2583694, at *1 (D.D.C. Sept. 8, 2006) (emphasis in original). Here, the Debtors should be

barred from presenting and/or contesting any evidence related to damages asserted by Parus.

C. Parus Is Entitled to an Award of Damages.

An award of damages in this case is also appropriate. Parus has gone to extraordinary

lengths to obtain proper discovery in this case and has been thwarted at every turn by the

Debtors. Indeed, certain electronic documents produced by Parus were never produced by the

Debtors even though these documents were originated by the Debtors. A court may assess

attorney's fees when a party delays or disrupts the litigation. Wachtel v. Health Net, Inc., ----

F.R.D.---, Nos. Civ.01 4183, Civ.03 18012006 WL 3538935 at *15 (D.N.J. Dec. 6, 2006). See

also Fed. R. Civ. P. 37(a)(4). Therefore, an award of damages is also appropriate.

CONCLUSION

For each of the reasons cited herein, the Court should not countenance the Debtors'

behavior and their failure to preserve and maintain evidence in a timely and appropriate fashion.

Therefore, Parus respectfully requests that the relief sought herein be granted, including, but not

limited to: (a) an adverse inference against the Debtors; (b) an order barring the Debtors from

presenting and/or contesting evidence related to damages asserted by Parus; (c) an award of

damages against the Debtors; and/or (d) such other remedies as this Court deems just and proper,

including a denial the Debtors' pending summary judgment motion.

Dated: January 26, 2007

Respectfully submitted,

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Page 14 Page 16 1 Q. And when did you join Intermedia? area that customer resided in, and just flipping a bill 2 A. That was January 1998. from the end-user customer to Intermedia, then 3 Q. And how did you join Intermedia? Intermedia would bill the end-user customer. 4 A. I joined Intermedia as a consultant, 4 And there was an inherent ten percent margin 5 contractor. 5 built into that for Intermedia. But what we found when 6 Q. And for how long were you a consultant? 6 we looked first into the billing system was that there 7 A. About nine months. There were three 7 were over 10,000 items in the billing system that had successive 90-day contracts. 8 8 been zero rated, in other words, Intermedia was charging 9 Q. And what did you do, Mr. Renforth, as a 9 zero to the customer because they didn't know what it 10 consultant during that nine-month period? 10 A. The initial charter for me was to analyze the 11 So our team restructured the local resale 12 local resale business unit, to identify sales 12 business unit with regard to products being resold and improvements, process improvements, and to turn the 13 identified just like a half a dozen features that should 13 14 gross margins around. 14 be part of the local resale business, rather than just 15 Q. Now, when you say charter, what do you mean by 15 everything. 16 charter? 16 So we streamlined the business unit with 17 A. My responsibility. 17 regard to what they were selling, we identified what 18 Q. Now, let me back up. You said you had three 18 those items were in the local incumbent's tariffs, and 19 successive 90-day contracts. So were those renewed 19 then charged accordingly to the end-user customer. 20 after --20 Q. And how successful were you in restructuring 21 A. Yes. The initial contract was 90 days. It 21 the business? I know you mentioned that you had -- that 22 was then renewed again for another 90 days, and then a 22 Intermedia had negative 34 percent margin? 23 third 90 days. 23 A. Yes. 24 Q. And tell me a little bit about the local 24 Q. When you were done, what --25 resale business that you were chartered with 25 A. When we were done, the margins had improved to Page 15 Page 17 responsibilities. 1 a positive 35 percent, and we recovered over 5 million 2 A. Okay. The local resale business, when they -dollars in monthly recurring revenues to the company. 3 when Intermedia brought me in, had -- initially, the Q. So needless to say, you did a good job. 3 4 objective of the local resale business was for 4 A. Well, we did a good job. 5 Intermedia to obtain a market presence in the local 5 Q. So what happened after your nine-month 6 telephone business. 6 consultant period was over? 7 And subsequently to that, over a period of 7 A. Intermedia brought me on full time. 8 time, their gross margins had dropped to like a negative 8 Q. And why were you brought on full time? What 34 percent. And the C.E.O., Dave Ruberg, wanted to know 9 9 did you do as a full-time employee? 10 what do we need to do to fix this. 10 A. Oh, as a full-time employee? 11 So my analysis, my team's analysis uncovered 11 Q. Um-hum (affirmative). 12 several discrepancies in that -- in that business unit 12 A. I came in as a product manager. Senior --13 whereby we could recover lost monthly recurring 13 senior product manager. 14 revenues. 14 Q. And can you tell me what you did as a senior 15 Q. And how did you identify those discrepancies? 15 product manager? 16 What were those problems that you corrected? 16 A. Sure. As a senior product manager, I was then 17 A. Okay, good question. 17 responsible for what I had created. I was responsible 18 One of the initial things we did was to look 18 for life cycle support of the local resale business, 19 at what was being resold. And the company, Intermedia, 19 initially. 20 at that time was doing what's known in the industry as 20 Q. And can you tell us what you mean by life 21 bill flips. 21 cycle support for the resale business? 22 In other words, they were taking over the 22 A. Just to make sure that sales was selling what 23 responsibility of billing the end-user customers simply 23 they should be selling, to provide any updated training by contacting the local incumbent, who was at the time that was required in the field for salespeople, and to 24

5 (Pages 14 to 17)

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JAMES RENFORTH

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Q. Now, you had mentioned that you had assembled a team regarding local resale. Can you tell us a little 3

bit about that team? A. Sure. That team was comprised of several unit representatives within the company. We had representatives from the billing department, a

- 7 representative from sales. We had a representative from 8 the product marketing department, product management, 9 the service department, and customer operations.
- Q. And you were in which department, Mr. Renforth? 11
 - A. Well, I was assigned under product management.
- 13 Q. And tell me what this team did with respect to 14 local resale.
- A. They did the actual legwork with regard to 15 downloading reports from the billing system, identifying the products that were being resold, and then the next 18 step would be -- was to identify the products that we 19 should be reselling.
- 20 Q. And did these teams -- or did the team members 21 meet?
- 22 A. Oh, yes.

team meetings?

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- 23 Q. And for local resale, about how many times did 24 they meet, if you recall?
- 25 A. At least once a week.

A. Life cycle support for the local resale business initially.

- Q. And for about how long was that?
 - A. That was about four months.
- 5 Q. Um-hum (affirmative). And then what happened 6 next?
 - A. Then right before Thanksgiving that same year
 - Q. And that year would be?

A. That was '98.

My immediate supervisor and our director and 11 12 myself met at a lunch meeting. And my director during that meeting gave me a new responsibility. 13

Q. Um-hum (affirmative).

A. And that was to develop a local line-side 16 service product. And when I say line side, prior to that, the only -- well, not the only, but the two major products and service that Intermedia sold were the local resale and a product called single T. Single T was 20 targeted towards larger P.B.X. business customers, and 21 provided trunk-side services.

Intermedia had an imbedded -- an imbedded base 23 of Northern Telecom central office switches around the country that also had the capability to provide line-side services, and that being for residential or

Page 19

Page 21 smaller business customers that used key systems.

Key systems were targeted at that time for customers that had, oh, typically from one to -- to ten lines for business lines. But that capability was not being used anywhere in the company.

So at that meeting, our director asked me to develop a new line-side service product for the smaller and midsized business customers.

- Q. And when you say smaller and midsized business customers, about how large would those be?
- 11 A. Typically, from 20 to a hundred employees, and 12 five to ten lines, business lines.

That was a market segment that Intermedia had 14 never been able to access before.

- 15 Q. And so what happened at this meeting in 16 November '98 to create a product to target these smaller and midsized business customers? What do you do after 18 that meeting?
- A. Put the team back together. Same members as 20 described before.
- 21 Q. And what happened after you put the team 22 together?
- 23 A. Well, that was after the holidays. We came 24 back after Thanksgiving, put that team back together. A lot of the representatives were the same. We had

A. Absolutely.

Q. And what were done with these minutes, were they distributed to anyone?

Q. And do you know if minutes were kept of these

- A. Yes, minutes were distributed to each of the 6 7 members.
 - Q. Each of the members of the team?
- 9 A. Each of the team members. Each of their 10 immediate supervisors, those respective directors, and 11 the executive staff.
- Q. And were all team minutes distributed to these 12 13 people?

14 A. Yes.

15 Q. And do you recall how they were distributed?

- 16 A. Yeah. They were both -- they were distributed 17 both soft copy and hard copy.
- 18 Q. And when you say soft copy, do you mean, for 19 example, e-mail, or --
- 20 A. E-mail, with the document attached. And then 21 hard copies through intercompany mail.
- 22 Q. Okay. So let's jump back to when you were 23 retained by Intermedia or brought on full time. What happened when you were retained full time? What were

you charged to do?

6 (Pages 18 to 21)

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billing represented, customer service, customer

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operations, switching, sales, sales support, product marketing. Regulatory was then brought in, because we 3 were creating a new product, and it would have to be 4 5

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Our director then took that -- took that idea to the executive committee, presented what we had -what we were planning to do with regard to putting this new product together. They got terrific buy-in, all the way from the C.E.O. through all the -- all the executive staff. There was tremendous dedication given to developing that product and launching that product.

Our team -- the team that we assembled met nearly every day for about the first month and a half.

Q. And when you say there was tremendous dedicate -- well, let me back up.

What did this product -- what was the name of this product that it eventually became? 18

- A. It became Unified Voice.
- 20 Q. And for Unified Voice, you said that there was tremendous dedication by the team. What kinds of things 22 did the team do specifically to try to get this product 23 launched?
- 24 A. Well, we had to design the product first, what 25 was it going to do, who was it going to be targeted to.

We had to identify what the market was that we were

going to sell into. We had to bring human resources

curriculum for the sales force and for customer service

We had to allocate funds, certainly, from --

cities around the country, where we brought prospective market segment customers in to identify are we making

- something that you really want. Q. And in what cities were the focus groups
- conducted, if you recall?
- A. They were Boston, Charlotte, Chicago, New York, and Raleigh.
- Q. And can you tell me a little bit more how the focus groups were conducted?
- A. Sure. It was fun. We had -- the company that we hired for out of California -- out of Long Beach was the facilitator.

Product marketing and product management put together a list of questions and specific scenarios with regard to size, and features, and functionality that we asked the customers are these items important to you, or based upon a range from one to ten, which are most important to you.

And we invited companies from all over the spectrum. I mean, mom-and-pop pizza places. We had Fortune 500 and Fortune 200 people in those groups. And those groups ranged anywhere from 15 to 20 attendees in each session.

And we performed these in areas that provided an isolated space for Intermedia people to be behind the

one-way mirrors to take notes and watch what was going

on and just to learn from that. And it was a -- it was a great experience in actually asking our customers what would you like to have.

Q. And did you ever help determine or create any questions for the focus groups?

A. Oh, sure. With regard to features and functionality. Since I was the product manager designing the product, we had to know what kinds of things would you like for us to be able to do, other 11 than just being able to get dial tone and make calls.

Q. And what kind of things and features and functionality did you see that people were interested in?

A. For the Unified Voice product, they just wanted -- they wanted basic custom calling features along with being able to get dial tone and make calls, and those being voicemail, call waiting, three-way calling, call forwarding, transfer.

Q. And were the results of the focus groups documented?

A. Yes.

Q. In addition to conducting the focus groups, what else were your responsibilities in terms of designing the product?

from the company to do this work. And when I say dedication, I mean people worked around the clock on

training department in to put together training

this, seven days a week at times. And the product was launched in 62 days.

Q. That seems like it's pretty fast.

and switching service.

A. Real fast. Typically in the industry for that

13 time, life cycle for the product -- for the launch of a new product was anywhere upwards to three years.

But the company was small enough that we could move quickly. So 62 days from that meeting in November 16 of '98, the product was launched.

Q. Now, you talked about steps that the team 19 took, for example, the product had to be designed. What went into the product -- designing the product?

A. One of the things that we did was to -product marketing contacted a -- a market analysis company in Long Beach, California.

24 And one of the things we did was set up focus groups, customer focus groups. We did that in five

7 (Pages 22 to 25)

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we were going to sell it to, and how much we were going

to charge for it, and what the -- well, what the costs

Q. Were there any Excel spreadsheets as well?

A. Yes, Excel spreadsheets, Microsoft Projects,

Q. What was the culture at Intermedia in terms of

A. Not only just the launch of this product, the

culture was -- it was document, document, document.

step you took in the launch of a new product would have

documenting each of the steps, would that have been done

Q. Sir, you talked about there were four steps in

the product, to target the market, and then the third

one you mentioned was training. Can you talk a little

bringing Unified Voice to market, and that was to design

Paper trail was extremely high profile at Intermedia.

Q. So was it safe to say that basically every

Q. And would this have been done, this

Q. And again, this was all documented?

documenting a launch of a product such as this?

were going to be to Intermedia.

A. That was documented.

been documented by Intermedia?

for every launch of a new product?

A. Oh, absolutely.

Word documents.

A. Yes.

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Page 29

Page 26

A. Well, certainly working with product marketing to identify what is our target market, where do we sell this and who do we sell it to. And also identifying what do we charge for it.

- Q. And how was it determined what was a target market?
- A. Product marketing led that effort with regard to where we were going to sell it, who we were going to sell it to.

And that department actually assembled the data based on market demographics and research information that they had, and then made the recommendations to product marketing -- or to product management and to -- with input from sales, of course,

Ultimately, it was going to be ubiquitously metropolitan areas where Intermedia had a switch.

- 18 19 Q. And when you say where Intermedia had a
- A. Well, if you think about your -- your line here or at home, when you pick it up, you get a dial

24 Well, when I mean Intermedia had a switch, I

bit about training? 2 3

A. Yes. Product management and human resources training department took the lead on developing the product description and providing a final document that would become the training curriculum for sales and customer service.

- Q. And again, was this all documented?
- A. Oh, yeah.

Q. And I think the fourth step you mentioned was allocating funds from the company? Is that budgeting? What do you mean by that?

A. Budgeting. We had -- certainly, there was operating capital that the company operated on and functioned on. And there had to be funds dedicated to pay salaries, pay expenses, pay for material creation, sales collateral, public relations, bulletins, internal and external.

Dollars had to be allocated and earmarked for that launch.

- 20 Q. So this wasn't something that was simply done 21 in isolation. It seems to me it would impact a whole 22 host of areas within the company.
 - A. Yes, impacted the entire company.
 - Q. And how successful was Unified Voice?
 - A. Very.

14 15 as to where we would sell it initially. 16 17 available across the United States in all of the large

20 switch, what do you mean? 21 22

23 tone. And that dial tone comes from a central office.

25 mean they had a central office in 54, 55 cities around

the country.

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- Q. Now, in terms of designing this Unified Voice product, were each of the steps in designing the product documented?
 - A. Yes.
 - Q. And how were they documented?
- A. In minutes. And not only minutes, but we also had -- the team had a project coordinator assigned to keep track of everything, all of the meeting minutes, 10 each department's responsibility, who that key person

11 was on the team that represented the particular 12 department, put timelines and milestones together that 13 were to be met during that launch period. 14

And that was documented in Microsoft Projects.

- 15 Q. And were these documents distributed among the 16 team members?
 - A. Yes.
- 18 Q. And again, that would have been hard copy and 19 soft copy? 20
 - A. Hard copy and soft copy.
- 21 Q. Were there any forecasts or financial analysis 22 created in the launch of Unified Voice?
- 23 A. Sure, there were. We had a lot of detail that 24 came in from product marketing with regard to forecasts,
- based upon, again, where we were going to take it, who

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A. C.E.O.

MR. IBA: Asked and answered.

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Page 30 Page 32 1 Q. What were the estimated revenues from Unified BY MS. MURCH: 2 Voice for the first year? 2 Q. How many markets were -- was Unified Voice 3 A. First year, the revenues for the company 3 going to be put in? increased from -- I believe it was 65 million to over a 4 A. All 50-some. 54, 55. 4 5 5 hundred and -- over a hundred million. Q. Now, were there any reports after the -- let 6 Q. So people must have liked this product? me back up. You said that there were 62 -- this product 7 A. Yes. was launched in 62 days. After the launch, were any 8 Q. And when you joined Intermedia, do you 8 reports made with respect to the Unified Voice product? 9 remember approximately how many employees there were? 9 A. Sure. Business analysis did monthly reports A. I think about 3,000. 10 on product performance, net gain for customers, new 10 Q. And how would you compare your experience 11 11 customers brought on. 12 between G.T.E. and Intermedia? How would you compare 12 Q. Any kind of monthly revenue reports? 13 13 A. And the revenue reports, certainly. A. G.T.E. was great. I mean, it was a terrific 14 Q. Let's talk a little bit in general about the 14 15 experience, a terrific career. Intermedia was exciting. 15 development of new products overall. How is it that, at 16 A little different than G.T.E., because it felt like Intermedia, a new product would be developed? And I 16 17 G.T.E. probably would have been 20 years earlier, 17 mean how did you determine if there was a need or what 18 because it was smaller, had a lot of excitement, 18 direction Intermedia was going? 19 19 individual activity. Did you learn that from sales staff? What --20 Not that that didn't exist, but it was just --20 A. Actually, two fronts -- well, three, really. 21 Product marketing certainly did the -- the demographics 21 it was just a different culture. It wasn't as fast 22 paced. Intermedia was -- it was a little faster paced. 22 and the -- the market research. And let me -- let me 23 Decisions could be made very, very quickly. We could 23 preface that with saying Intermedia was a market-driven 24 change direction of the company quite rapidly because it 24 company, rather than being product driven. 25 was so -- it was so much smaller. 25 So, in other words, the company didn't just Page 31 Page 33 Q. So how often would the Unified Voice team 1 design something and then try to force feed the public 2 meet? with it. We actually designed our products based on the 3 A. For the first month and a half or so, it was market. So it was a market-driven company. 4 nearly every day. 4 So the -- the design of new products actually 5 Q. And were minutes taken? 5 rested on the shoulders of three or four departments; A. Yes. product marketing, product management, sales, and then 6 7 7 Q. And about how long would these meetings be certainly switching services, is it something we can do. 8 every day? 8 It had to be available. 9 A. About an hour. 9 Q. So would it be something that, for example, 10 Q. And --10 your sales force would be out there and they would have 11 A. First thing in the morning. customers say, "We would like X, Y feature," and then 11 Q. Bright and early. they would come back to you or -- and say this is a 12 12 13 13 A. Bright and early. trend we are seeing? O. And the minutes were then distributed to team 14 14 Or is it something you -- you would research 15 15 and say, "Boy, the market seems to be wanting this?" Or 16 A. Just -- not just team members. They were 16 17 distributed to the same distribution list that I 17 A. Actually, both. Yeah, sales would come in mentioned before; team members, their immediate with requests from customers for what was called then a 18 18 supervisors, directors, and executive staff. 19 special assembly process where it was a little bit 19 20 Q. And when you say executive staff, does that 20 outside what was in the box for them. 21 21 include Dave Ruberg? If they wanted a -- a capability or feature A. Yes. 22 22 that wasn't part of the standard offering, then they Q. And what was Dave's title at Intermedia? 23 would come to product management and request some 23

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special pricing, and to determine is it something that

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we can do.

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Voice? What were you -- what were your responsibilities 2 after that?

A. Again, life cycle support. And being the product manager, part of the product manager's responsibility is to add services and -- and -- vertical services and enhancements to an existing product set.

- Which led us to the next iteration of Unified Voice, which was to add high-speed internet access to it.
 - Q. To Unified Voice?
- 10 A. To Unified Voice.

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- Q. And what was that product called?
- A. That product was called Unified Voice Dot Net, 12 13 after the internet component was added to it.
- Q. And do you remember about what time frame Unified Voice Dot Net was created? 15
- 16 A. Oh, gosh, that was --
- 17 Q. If you don't remember, that's okay.
- A. I think it was mid 1999. 18
- Q. And why was it that internet access was added? 19
- 20 A. Customer demand. Customer desire.
- 21 Q. And was a team assembled, then, for the
- 22 creation of Unified Voice Dot Net?
- 23 A. It was, but it was not nearly as demanding as 24 the initial launch, because not every department really needed to be involved in developing it.

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Because we pretty much knew what internet was. And we had the capability to do it, we just needed to create the -- the billing system information, do a little updated training for sales, and operations, and customer service, price it and tariff it, and assign someone responsible for it.

- Q. And so Unified Voice Dot Net was basically Unified Voice, the same thing, but just adding internet service?
- A. Exactly.
- 11 Q. Okay. And what came after the Unified Voice 12 Dot Net product?
- 13 A. Ah. After the Unified Voice Dot Net product 14 came -- well, it ultimately became IntermediaOne.
- 15 Q. And can you tell me how IntermediaOne came 16 about?
 - A. Yeah, that was exciting, too.

We had research from market -- product marketing and from product management that identified a new vertical service that the market was seeing that was being received extremely well, it was called Unified Messaging.

- 23 Q. And when was this about, kind of the inception 24 of IntermediaOne?
- 25 A. The inception of IntermediaOne was -- in a

nutshell was bringing the Unified Messaging service onto the Unified Voice Dot Net platform.

- 3 Q. And would this have been sometime in 2000?
- A. It was -- yes, that was in 2000. 4
- 5 Q. And how was it Intermedia came to learn about 6 this Unified Messaging component?
- 7 A. Actually, it came from two directions; one internally, one externally. And when I say that, I mean it had caught our eye in product management because it 10 had been appearing in -- in trade journals, business 11 industry magazines, publications.

And I as a product manager started looking at 13 Unified Messaging, and had put out a few feelers, looking for someone that could provide that service, rather than us building it, because it was already being built, we just needed to find somebody that could do it.

- Q. Um-hum (affirmative).
- A. And about that same time, we had -- we got a 19 call -- actually, I got a -- one of these lovely little sticky notes handed to me that had said, "You need to call these guys." That's what the note said.

And it was a note -- the note came from Dave 23 Ruberg's office through my director to my supervisor to me. And it was a Unified Messaging provider. The company's name was EffectNet.

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- Q. And what happened after you got that little 2 sticky post-it?
- 3 A. Well, there was a flurry -- flurry of 4 activity.

But at that time, there was one other company that I had weeded through and kept to make contact with. And EffectNet and this other company were the only two that were really in the running.

I made the phone call to EffectNet, and I think the -- Jay Jessup was the gentleman I had the name and phone number for that came from Dave Ruberg's office 11 12 that said, "You need to call these guys." 13

So I called Jay Jessup, explained what we 14 were, who Intermedia was, what we were looking to do. 15 This was -- and I remember distinctly because it was so 16 unique in the industry.

At that time, again, remember, the industry being huge, it moves like a battleship. I mean, it's so slow. But Intermedia being able to move quickly. And it was unique to see another company that moved as quickly.

The conversation I remember took place on a Tuesday. And I had, in talking to Jay Jessup, I described what we were thinking of doing, had a little bit of an idea what EffectNet could provide, and I asked

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him how soon can we get together.

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He said, "We'll be there Thursday."

- Q. And can you tell me when you say Unified Messaging what you mean?
- A. Yes. Unified Messaging at that time was the capability to access all of your messaging information, I mean voicemail, e-mail, faxes, via a touchtone telephone. It had the capability, the system had the capability to do text-to-voice translations.

One of the things that we had gotten from our 11 customer base was I need to be -- I need to be able to access my messaging, I need to be able to access voicemail, e-mail, and faxes from other than in my office, because I'm not there, I'm out, I'm traveling, I'm in the airport, I can't get my e-mail, I know there is an important e-mail in there for me, I can't get to

Well, Unified Messaging has -- has that 19 service -- inherent with that service, one of the capabilities was to be able to access all of that messaging information, translate it from text to voice, and have your e-mails read to you over the phone.

Then you could not only respond to that e-mail with a voice message attached back to an e-mail message as a wav file for the sender to receive, but you could

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presentations and product description information, more detailed than what I had had at that time.

3 And in that meeting, we decided, "we", Intermedia decided to move forward with negotiations 4 5 with EffectNet.

- Q. And what exactly happened at that meeting?
- 7 A. Well, we saw a terrific presentation that 8 described what we envisioned as being a great product to 9 add to our Unified Voice Dot Net service. And we saw a 10 team of people that was as dedicated as we were and 11 responsive to -- to our needs.
 - Q. And do you know if there were profitability studies conducted regarding Unified Messaging at Intermedia?
 - A. Yes.
- 16 Q. So let's talk about the decision to go with 17 EffectNet and offer a Unified Messaging product. That 18 addition of Unified Messaging to Unified Voice Dot Net 19 eventually became IntermediaOne? 20
 - A. Became IntermediaOne.
- 21 Q. So can you walk me through the systems for the 22 launch for that product?
 - A. The launch was -- it was -- it was very exciting to launch. It wasn't as demanding as developing a brand new product, like Unified Voice was,

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also forward it, you could save it, you could have faxes read to you over the phone.

So it was a -- it was an incredible asset to our -- to our product set.

- Q. And what did you think of Unified Messaging at the time, your overall impression?
- A. Cutting edge. It was expected to be a huge business. Market analysis at that time calculated a 16 billion dollar business.
- 10 Q. And did Intermedia conduct business analysis 11 regarding Unified Messaging and its profitability?
- 12 A. Yes. 13
- Q. Now, I'm just going to back up a second. You said you talked to someone from EffectNet on a Tuesday, 14 15 and they came out on a Thursday.
- 16 A. Right.
 - Q. So what happened on that Thursday?
- 18 A. That Thursday, we had -- I got my team 18 together. My team included at that time my -- my peers 19 in product management, because it encompassed other than 20 21 just the -- the Unified Voice product, in fact, the 21 22

22 Unified Voice Dot Net.

23 So it was my peers, our supervisor, and I 24 think there were two -- two members from EffectNet that were in that meeting. They brought PowerPoint

because we already had the -- the basic framework in 2 place.

But the Unified Voice -- I mean the Unified Messaging component of IntermediaOne -- of what becam IntermediaOne created a lot of excitement, again, in the company.

IntermediaOne, based upon its capabilities, Intermedia became the -- the largest CLEC in the United States that was able to provide that combined service, 10 that integrated service.

Dave Ruberg, our C.E.O., dubbed IntermediaOne our flagship product.

- Q. So was the IntermediaOne product important to Intermedia's revenues?
 - A. Tremendously.
- Q. You said there was a lot of excitement about the IntermediaOne product. What do you mean by excitement?
- A. Oh, yeah. Because this was something that the salespeople had brought in to us. So they were tremendous -- they were behind it a hundred percent.

Because one of the things they had told us from the customers was I need to be able to get access to our messaging. I can't do it, I'm in the airport. You know, there was no wi-fi in those days, no hot --

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you know, or very few hot spots. So you had -- you just couldn't get that -- the access to that information while you were a business traveler.

So we were satisfying a need sales saw. We were satisfying an opportunity product marketing saw that was going to be a tremendous business nationwide, 16 billion dollars. So Intermedia saw an opportunity to make a lot of money with that product.

- Q. And do you know if there was any marketing analysis?
- A. Yeah. Yeah, there was. And we had -- and 12 that was done, again, by product marketing. We didn't see a lot of the detail in the background information, but we just saw pretty much a flag go up, say, "Yeah, the market wants it, and here's what -- here's what it can bear with regard to pricing."
- 17 Q. And would you describe Intermedia as being 18 thorough in terms of its investigation of a new product 19 launch?
- 20 A. Yes.

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- 21 Q. And why would you say it would be thorough?
- 22 A. Thorough because we didn't -- we didn't make a move, the company didn't make a move on launching any product without all of the I's being dotted, all of the T's being crossed, document, document, the

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sold independently. And I say independently, I mean independently from what had been Unified Voice Dot Ne and IntermediaOne. 3

Unified Messaging was not only part of the IntermediaOne offering, it could also be sold standalone to existing customers that were in the single T product environment, to other business units, the Advanced Business Unit, called A.B.U., that encompassed multi-tenant high-rise buildings in large metropolitan service areas around the country. That business unit 11 was also chartered with selling Unified Messaging.

The single T customer was going to be up-sold 13 Unified Messaging. And Unified Messaging as a 14 standalone product could be sold to any business, anywhere.

- 16 Q. So if I'm understanding you correctly, in 17 addition to selling it in the 54, 55 markets where 18 Intermedia had a product, it could be sold nationwide?
 - A. Where Intermedia had a switch --
 - Q. A switch.
 - A. -- it could be sold nationwide.

And not just nationwide. Worldwide. Because access to that functionality was based upon having a touchtone phone and dialing a toll free 800 number.

Q. And EffectNet was the partner with Intermedia

analysis being done, and approval from the executive staff to go forward.

Q. And how was IntermediaOne viewed with respect to Intermedia's strategic plan going forward?

MR. IBA: Objection, foundation.

BY MS. MURCH:

Q. Let me back up. You testified earlier that Intermedia was, I'll paraphrase, extremely important to Intermedia's revenues. How was it viewed within Intermedia this IntermediaOne product going forward?

MR. IBA: Objection, foundation.

12 BY MS. MURCH:

- Q. You can answer.
- A. IntermediaOne, again, Dave Ruberg called it 15 our flagship product. So that message coming personally 16 from our C.E.O., that led every employee in the company to believe we need to focus on making this successful.
 - Q. And -- and how did people try to make this product as successful as possible?
- A. Well, the -- the Unified Messaging component 21 was not only added to the Unified Voice Dot Net product, which became IntermediaOne.

23 The Unified Voice -- or the Unified Messaging capability was also added to every other business unit in the company as a standalone product that could be

in assisting with that Unified Messaging?

A. Yes.

- Q. How committed at that meeting that you had, I believe it was on a Thursday, did EffectNet seem to making the Unified Messaging a reality?
- A. Extremely. There was -- Jay Jessup's words were "We'll do whatever we have to do to make this happen for you."
 - Q. And do you feel that EffectNet did that?
 - A. Yeah. Yes, I do.
- 11 Q. Did product marketing at Intermedia perform 12 demographic studies and due diligence regarding 13 IntermediaOne product?
 - A. Yes.
 - Q. And again, were these documented?
 - A. Yes, they were.
 - Q. And were there -- we talked a little bit earlier in your deposition about team meetings, you know, the team was assembled.
 - A. Um-hum (affirmative).
 - Q. Was a team assembled for IntermediaOne?
 - A. Yes, IntermediaOne, and the team was led by actually our director, Jack Lee, he took the forefront on that to ensure that we had representation from all the departments, buy-in from all the executives.

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Page 50 Page 52 And when I say the executives, I mean senior A. That's right. V.P.'s, V.P.'s, C.E.O., C.F.O., all the C level 2 Q. And where did you keep those electronic 2 3 officers. And I know he had independent meetings with 3 documents, Mr. -them that our team certainly wasn't involved in, but I 4 A. On my hard drive. 5 know he -- he acquired all of the support that the Q. Would that include e-mail, Mr. Renforth? company needed to go forward with developing the 6 A. Yes, ma'am. 7 IntermediaOne product, which again, became the flagship 7 Q. And did you ever delete any of these documents off of your hard drive? Q. And the team assembled included which 9 A. Only really old e-mail messages. And I say 10 departments? 10 old, 1990 -- 1998, early 1998, as a -- as a prompt from our I.T. folks saying, "Hey, you've got too much stuff. 11 A. All of those I mentioned before. 11 You need to get rid of some of it." 12 Q. Um-hum (affirmative). 12 13 A. Product marketing, product management, sales, 13 Q. And so the old e-mail messages -- the only thing you got off -- deleted from your hard drive is old 14 customer service, customer operations, switching, regulatory, public relations, and -- I think I said e-mail messages from 1997 and 1998? 15 16 A. 19 --16 switching. 17 17 Q. And were there minutes taken of the MR. IBA: Objection, misstates the testimony. 18 18 IntermediaOne team meetings? BY MS. MURCH: 19 Q. Can you tell me, was there anything else you 19 20 Q. And what did you -- and were those minutes for 20 deleted off your hard drive besides certain e-mails? 21 the IntermediaOne team meetings documented? 21 22 22 Q. And when were those e-mails deleted off --A. Yes. 23 Q. And how were they documented? 23 from what time period did those e-mails come? 24 A. Documented, again, in Word, Microsoft 24 A. Probably first few months of 1998. 25 25 Projects, Excel spreadsheets. Q. Did you ever delete any of the documents Page 51 Page 53 Q. And how did you receive copies of those related to IntermediaOne off your hard drive? 1 2 minutes? A. No. 3 Q. And you --3 A. Soft and hard copies. Q. And what did you do with those copies you A. And let me back up. The e-mails weren't 4 deleted. They were removed and saved to floppies. 5 received? 6 Q. So there was always a copy of the e-mails you A. I had two repositories -- actually, three. We 6 7 7 had a shared drive on a company server. I had soft had? 8 A. Oh, yeah. 8 copies in folders on my hard drive. And then hard Q. And what happened to those floppies? 9 copies in file drawers in my office. 9 Q. And do you remember the name or the letter of 10 A. They were in my desk. 10 11 the shared drive at IntermediaOne where the Q. So is it safe to say that during your time at 11 IntermediaOne information was stored? IntermediaOne, you always kept records of every 12 13 A. Yeah. electronic e-mail and document you had, whether it was 14 on your hard drive or on floppy? 14 O. And that was which drive? 15 A. It was K. I hadn't thought of that in years. 15 16 Q. And so you said you had information on the 16 Q. Did other people at Intermedia embrace kind of shared drive. So would any -- would financial or any 17 the same policy you had of saving all of this other information regarding the IntermediaOne product 18 information? have been put on the shared drive at Intermedia? 19 MR. IBA: Objection, foundation. 19 20 A. Yes. 20 BY MS. MURCH: 21 Q. So in addition to you, there were other users 21 Q. You can answer. 22 A. I -- yes. I think because of the culture of 22 who would put information on that shared drive? 23 23 A. That's correct. the company. 24 Q. And you said you also had electronic 24 Q. And you also mentioned that you had hard copy 25 documents? documents relating to the IntermediaOne product?

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Page 54 Page 56 A. That's correct. IntermediaOne product and enthusiastic. Were there 1 2 Q. And where were those stored, Mr. Renforth? forecasts created for the usage of the IntermediaOne 3 A. In a file drawer in my drawer -- in my office. 3 product? Q. And were these file drawers relate -- somehow 4 A. For usage? 4 5 labeled? 5 Q. I'm sorry, for the number of customers or --6 A. The folders in the drawers were. 6 A. Oh, yes. For the number of customers, yeah. 7 7 Q. And so if you had -- well, let me back up. Q. And what kind of forecasts were created? 8 Did you have file folders related to the 8 A. Two that I was familiar with. And there were IntermediaOne product? 9 9 others, again with the other business units, A.B.N. and 10 10 A. Sure. standalone. Q. And were these folders labeled? 11 11 We had a forecast from product marketing that A. Yes. identified the objective for -- or the -- the estimate 12 12 for new customers and existing customers. 13 Q. And how were they labeled? 13 A. Well, there were several -- several hanging 14 Q. And can you tell me about the forecasts for 14 15 15 folders, because of the amount, that were labeled new customers? IntermediaOne, and then manila folders inside those 16 A. New customers, sure. We had, from product hanging folders with specific labels with regard to 17 marketing, that identified an estimate of 300 plus, content, such as "product description", "training," 18 excuse me, new customers a month. Each of those new 18 19 "forecasts", "reports". 19 customers was estimated to have 100 employees, and Q. So you kept a hard copy of the reports and 20 conservatively, to be equipped with five Unified 20 21 forecasts for the IntermediaOne product? 21 Messaging mailboxes for each customer. 22 A. Yes. 22 Q. So about how many mailboxes would that have 23 23 Q. And again, this was both -- I'm sorry, was on been per month? 24 hard copy in file -- labeled file folders in your 24 A. About -- between 15 and 16,000 -- no. office, on your hard drive, and as well as on the shared 25 Q. 1500? Page 55 Page 57 drive in Intermedia? A. Yeah, 15 to 1600. 1 1 2 2 Q. And then we would multiply that by 12 months? A. That's correct. 3 3 Q. Mr. Renforth, we've been going about an hour, A. Yes. 4 so I'm going to take a little five- or ten-minute break, if that's okay with you. 5 A. The other forecast was for existing customers, both Unified Voice Dot Net, which ultimately became 6 A. Works for me. IntermediaOne, and single T customers. There were 7 Q. Let you get a cup of coffee. 7 8 approximately 12,000 existing customers that could be 8 THE VIDEOGRAPHER: Going off the record at up-sold. And that estimate was at ten percent, which 9 9 10:45. 10 10 would have been 1200 customers. And again, we used the (Recess.) 11 THE VIDEOGRAPHER: This is tape number two of 11 five mailbox figure. 12 the continued videotaped deposition of James 12 So in addition to the 15 to 1600, we were talking about adding about 6,000 a month to that base. 13 Renforth. We're back on the record at 10:58. 13 14 Q. So if I understand the forecast correctly, the 14 BY MS. MURCH: new customers would be about -- you said there were 15 15 Q. Okay. Mr. Renforth, we were talking about, about 15 to 16 hundred a month. That would be at a 16 earlier in your deposition, that you had stored minimum about 18,000 mailboxes for the first year? 17 information on the shared K drive, the hard drive, and 17 18 you also had hard copies. 18 A. For the first year. 19 Q. And then for the existing customers, you said 19 Would that information that you kept on the about 6,000 a month was being --20 shared K drive, the Intermedia -- on your personal hard 20 21 drive, and the hard copies regarding the IntermediaOne 21 A. A month. 22 Q. To the base. 22 product include information regarding Unified Messaging? 23 23 So 6,000 times 12, plus the 18,000 that you 24 Q. I'm going to talk about -- you had mentioned 24 had mentioned? 25 that everyone at Intermedia was very excited about the 25 A. That's correct.

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Q. And the forecasts you had seen, were they for 1 three years? Or were they for just one year? Projected 2 3

- A. Three years. With incremental growth monthly.
- 5 Q. And what do you mean by incremental growth 6 monthly?
- 7 A. Well, the -- the 1500 to 1600 plus the 6,000 a 8 month.
 - Q. Um-hum (affirmative).
- 10 A. Cumulative, cumulated over the three-year 11 period.
- 12 Q. So IntermediaOne -- or Intermedia didn't 13 expect those numbers to remain stagnant?
- A. No, absolutely not. 14
 - Q. And did IntermediaOne -- or, I'm sorry,

16 Intermedia continue to expect those numbers to grow year after year? 17

- A. Yes. Yes. In fact, I might add that those --18 19 the numbers were very conservative in those estimates.
- 20 Because if you think about having a sales force of 600
- 21 plus people, 600 salespeople, and targeting 300 new
- 22 accounts a month, that's only selling a half a deal a
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24 Q. And do you know if whoever created those

25 forecasts factored in this sales force of 600? Page 60

Q. And so then again, as exemplified by the Unified Voice product, that also exceeded expectations? 2

3 A. The Unified Messaging --4

MR. IBA: Objection, mischaracterizes testimony, assumes facts not in evidence.

6 BY MS. MURCH:

- Q. Mr. Renforth, I'm going to back up.
- A. Okay.
- 9 Q. And if you can explain to me how Unified 10 Voice, that product, exceeded expectations.
 - A. The Unified Voice product?
 - Q. Um-hum (affirmative).
- 13 A. Exceeded expectations exponentially. Nearly 14 doubled the company's revenues.
 - Q. And the Unified Voice product was basically the basis for Unified Voice Dot Net, which was the basis then in turn for IntermediaOne; is that fair?
 - A. That's correct.
- 19 Q. And let's talk about how many cities were targeted for the launch, if you recall, for the
- IntermediaOne product. 21 22
 - A. For IntermediaOne? Q. Um-hum (affirmative).
 - A. Initially, seven.
 - Q. And do you recall which cities those were?

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- A. No, I don't think they did. No. I'm sure they didn't.
- 3 Q. And do you know if there were any quotas for 4 sales staff?
 - A. There were.
- O. So sales staff did have to sell a certain 6 7 amount of IntermediaOne product?
- 8 A. Yes.
- 9 Q. And do you know if they received commissions 10 for IntermediaOne product?
- A. Yes, they did. In fact, the commission was 11 12 structured so that they would be -- and, you know, 13 salespeople sell what they get paid for.

So IntermediaOne, with the Unified Messaging 15 component, was targeted in a very lucrative commission base that would incent the salespeople, here is what I'm going to sell because this is what I make money on.

- 18 Q. Do you think that Intermedia was generally 19 conservative in its forecasts for new launches?
 - A. Yes, I do.
- 21 Q. And in terms of, for example, the Unified
- Voice Dot Net, you had talked about the revenue base
- jumped from, I may not quite have the numbers right, approximately 65 million to over a hundred million? 24
- A. Um-hum (affirmative). That's correct. 25

- A. I think so. Now, I know five of them were the five that we did the customer focus groups in.
 - Q. Okay.
 - A. And then there were two additional ones. The additional ones were Minneapolis and Pittsburgh.
- Q. And just for the record, if you could recall what the other five were.
- 8 A. Boston, Charlotte, Chicago, New York, and 9 Raleigh.
- Q. And how were the other cities factored in? I know you had mentioned that IntermediaOne had 54 to 55 11 cities. How did those factor into the launch in IntermediaOne?
- 13 A. They were going to be -- those cities were 15 going to be turned up for sales monthly after the
- initial launch in those seven cities through the end of 2000. So there would have been probably four to five a 17 18 month, new cities turned on.
- Q. And would the financial -- I'm sorry, the 19
- forecasts, would those have been updated as the 20 21 additional cities were added to the launch?
 - A. Yes, they would be.
- 23 Q. And what time frame did Intermedia have for adding all of the 54 to 55 cities? 24
 - A. That was through the end of 2000.

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Page 66 Page 68 1 Q. And so to your knowledge, then, Intermedia was costs, make sure we had a margin. also looking to sell Unified Messaging through its 2 2 Q. So for the 4.90 -- or, I'm sorry, the 9.95, 3 Advanced Business Unit arm? 3 what was the approximate cost to Intermedia? 4 A. That's exactly right. 4 A. It was around \$5. 5 Q. And I believe you also talked about agent 5 O. \$5? 6 sales --6 And so the gross margin would have been, what, A. Agent sales. 7 7 about a hundred percent? 8 Q. -- as another area in addition to what you 8 A. About a hundred percent. And that was -- that 9 were familiar with where this Unified Messaging would be 9 was across the board for all three tiers. 10 sold? 10 Q. Now, under the Unified Communications A. That's right. 11 Agreement, there were two tiers of pricing, there was 11 12 Q. And can you tell me a little bit about that? 12 limited service and unlimited service. Do you know, for 13 A. Just a little bit, because I was involved just purposes of the new mailboxes, did Intermedia assume it briefly at the outset, and that was to go train one 14 14 would be unlimited service at the 27.40 price or at the specific agent in Boston on what the product was and how 15 15 lower price? 16 to sell it. 16 MR. IBA: Objection, leading, misstates, the 17 And then they were going to implement it on 17 contract speaks for itself. 18 their website to sell to business customers in the 18 BY MS. MURCH: 19 Boston area. 19 Q. Mr. Renforth, do you know which pricing would 20 Q. And who was going to provide that online sales 20 have been used under the Unified Communications 21 vehicle? Do you know? 21 Agreement? 22 A. It would be a direct electronic link from that 22 A. The -- the unlimited was used. 23 company to Intermedia's order entry system. 23 Q. Okay. I'm going to hand you a copy of the 24 Q. And so a customer, rather than having to deal Unified Communications Agreement, which has been marked 25 with a live person, could just go online and place an as Exhibit 2. Here is a copy for your counsel. Page 67 Page 69 order for those Unified Messaging product? Mr. Renforth, I'm going to ask you to go to 2 A. That's correct. the very last page, which is pricing. And you'll see 3 Q. And do you remember the name of the company there is a basic of 11.45 and an unlimited of 27.40. Do 4 that would offer that internet service with Intermedia? you see those two figures there? 4 5 A. That one was called Simplicity. 5 A. I do. 6 (Knock on door). 6 Q. And so which two of these figures did 7 MR. JUNG: Come in. 7 Intermedia assume, was it the 11.45 or the 27.40? 8 BY MS. MURCH: 8 A. 27.40. 9 Q. And do you know what ever happened with 9 MR. IBA: Objection. 10 Simplicity? 10 Mr. Renforth, you need to let me assert my 11 A. No. 11 objections first --12 Q. Mr. Renforth, let's talk about pricing of the 12 THE DEPONENT: Oh, I'm sorry. 13 IntermediaOne product. 13 MR. IBA: -- before you answer. 14 A. IntermediaOne or the Unified Messaging 14 I'm going to object to foundation, and vague 15 component? 15 and ambiguous. 16 Q. Unified Messaging component. MS. MURCH: Okay. 16 A. Okay. 17 17 BY MS. MURCH: 18 Q. What can you tell me about that? 18 Q. We'll back up, Mr. Renforth. You see Exhibit A. We had three different tiers set up, based 19 19 2, which is the EffectNet Unified Communications Service upon customer's need. And I'm not -- I don't really 20 General Agreement for Intermedia Communications, Inc.? remember the exact numbers, but I'm thinking 9.95, 21 A. Yes. 19.95, and 24.95, something like that. 22 Q. Have you seen this document before? 23 Q. And how was this pricing determined? 23 A. Yes. 24 A. Based upon market -- product marketing, 24 Q. And were you involved at all in negotiating 25 research, what the market would bear, and Intermedia's 25 this agreement?

18 (Pages 66 to 69)

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Page 74 Page 76 Q. You can answer. 1 A. I left because my product was scrapped. 2 2 Q. And how did you learn your product was A. I just thought my product is gone, I need to 3 scrapped? 3 get out of here. A. Product management staff meeting April, May 4 4 Q. What can you tell me about the merger between 5 5 time frame. M.C.I. and Intermedia --6 6 Q. Of which year, Mr. Renforth? MR. IBA: Objection, calls --7 7 A. 2001. BY MS. MURCH: 8 We had our vice president, Kathy Victory, Jack 8 Q. -- and your involvement? Lee, our director, Cheryl Mellon, my supervisor, my 9 MR. IBA: It calls for a narrative answer. peers, and myself. In that meeting, we learned that the 10 BY MS. MURCH: IntermediaOne product was going to be dropped, and that 11 Q. Mr. Renforth, did you do anything in Intermedia's focus would go back to the single T 12 12 connection with the M.C.I./Intermedia merger? 13 product. 13 A. No. 14 Q. So let me get this straight. So all of the 14 Q. Were you aware of the M.C.I./Intermedia 15 work for Unified Voice, which was transferred into 15 merger? 16 Unified Voice Dot Net, which was then transferred into 16 A. I was aware that there were negotiations. 17 the flagship product of IntermediaOne, was being 17 Q. And what was your knowledge of those 18 scrapped? 18 negotiations? 19 19 A. Yes. A. Initially was that M.C.I. was doing due 20 Q. And Intermedia was going back to the single T 20 diligence or asked for due diligence from Intermedia. 21 product which it had back in 1990 --And the word that we got as employees was their initial 22 A. In the 1990's. 22 interest was in just the Digex Properties. 23 Q. How was it determined, do you know, that the 23 Q. And Digex, D-I-G- --24 IntermediaOne product was going to be scrapped? 24 A. D-I-G-E-X. 25 25 A. The reason we were given -- because several of Q. And was Digex related to the IntermediaOne Page 77 us were very involved, as you know, and were verbally product? upset by that news. And when we asked why, the reason A. They provided the transport, the -- the that we were given from our V.P. was "The back office connectability between all those cities, they provided can't keep up." the backbone, transport facilities through digital Q. Did you believe that reason? 5 5 medium. 6 A. No. 6 Q. At the time, did you feel that the 7 7 Q. And what role did the executives have in M.C.I./Intermedia merger would have had an impact on 8 scrapping that product? 8 IntermediaOne? A. I don't know. Other than just saying we're 9 A. No. 9 10 not going to sell it anymore. 10 Q. And why not? Q. Was there ever a -- in April, May 2001, was 11 A. Because we were a local services provider and, 11 12 there an executive committee decision to scrap the 12 again, their interest, what we heard from our -- from 13 product? 13 our other employees was that they were interested in 14 MR. IBA: Objection, foundation. 14 just Digex, not the Intermedia products or services. 15 A. I don't know. 15 Q. So Intermedia products and services were BY MS. MURCH: 16 independent of the Digex? Q. I'm sorry? 17 A. Independent from the Digex Property, sure. 17 18 A. There had to have been. 18 Q. I'm just going to skip around for one quick MR. IBA: Speculative. moment. We had talked about gross margins for the 19 19 20 20 IntermediaOne product. And I think you said it was BY MS. MURCH: 21 Q. And so the product you found out in April, May 21 roughly 90 to a hundred percent? Is that accurate? 22 2000 was going to be scrapped, and you decided to leave 22 A. Unified Messaging was. Q. Yes. Um-hum (affirmative). 23 23 A. Yes. 24 MR. IBA: Objection, asked and answered. 24 25 BY MS. MURCH: 25 Q. And was it always geared towards 90 to a

20 (Pages 74 to 77)

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Page 82 Page 84 manager when I left. And I gave him access to those could get in there. 2 files with my I.D. and password. 2 Q. And do you know what departments shared the K 3 Q. So when you left, did you throw anything away? 3 drive? 4 4 A. Some. That would have been product 5 Q. Did you delete anything from your hard drive 5 management, product marketing. Q. And so would all -- oh, go ahead. 6 when you left? 6 7 7 A. No. A. And I don't know who else. 8 8 Q. Did you delete any e-mail? Q. And so would all information, say, for 9 9 example, related to a launch, whether it be Unified Q. Did you throw away any hard-copy documents? 10 10 Voice or IntermediaOne, would that have been stored on 11 the K drive? A. No. 11 12 Q. So all of the information relating to 12 A. Yes. IntermediaOne and Unified Messaging, when you left 13 MS. MURCH: I don't have any other questions 13 Intermedia, was kept intact by you? 14 14 for you right now. 15 A. Yes. 15 THE DEPONENT: You're not -- you're done? 16 MS. MURCH: I'm just going to take a quick 16 MS. MURCH: I -- I think so. Knock wood. I'm 17 five-minute break. 17 going to turn it over to Mr. Iba. 18 THE DEPONENT: Thank you. 18 THE VIDEOGRAPHER: Going off the record at 19 19 MR. JUNG: All right. 11:38. 20 **CROSS-EXAMINATION** 20 (Recess.) 21 21 THE VIDEOGRAPHER: This is tape number three BY MR. IBA: of the continued videotaped deposition of James Q. Mr. Renforth, I want to just take us back 22 22 23 23 Renforth. We're back on the record at 11:48. quickly and talk a little bit about Intermedia as a 24 BY MS. MURCH: 24 company. 25 25 Q. Now, Mr. Renforth, can you tell me when A. Um-hum (affirmative). Page 83 Page 85 approximately your last day of employment was with 1 O. What did Intermedia do? 2 A. Intermedia was a competitive local exchange 2 Intermedia? A. Yes. June 27th, 2001. 3 carrier, a CLEC. 3 Q. Now, do you know if Intermedia had a document Q. And how do CLEC's work? 4 4 A. CLEC's, at that time, when I joined them, they 5 retention policy? A written document retention policy? 5 A. I don't remember seeing one, but I know it was б resold local resale. 6 7 verbally stated throughout the company. 7 Q. So they would go to the incumbent local exchange carrier, buy time on the local company's 8 Q. And what was that verbal statement? 8 9 9 facilities, and then resell that time, is that --A. Document, document, document. I can hear my 10 A. That, plus take ownership and responsibility 10 director saying it. Q. And do you know if there was a periodic for specific end-user customers who had agreed to sign 11 11 destruction of records by Intermedia? 12 12 up with that CLEC. A. Periodic destruction? 13 In other words, nothing would change, the 13 infrastructure would not change in the way a customer 14 Q. Um-hum (affirmative). For example, was there 14 15 a schedule where documents would be destroyed monthly of 15 was connected to the local incumbent's facilities. The yearly? only thing that would change is the billing. 16 16 17 A. Not that I know of. The billing from the incumbent would move from 17 18 Q. Do you know if other people who were working 18 billing end-user customer to billing the CLEC, then the on the IntermediaOne product put documents on the K 19 CLEC would bill the end-user customer with a seven 19 20 drive? 20 percent gross margin built in. 21 A. Yes. 21 Q. So if -- I can't remember where Intermedia had 22 22 switches. Did they have switches down here in Florida? Q. And who had access to the K drive? A. The team -- the team members, their directors, 23 23 A. Yes. 24 immediate supervisors, and the executive staff. And I 24 Q. All right. What city? know they were password protected, so not just anybody 25 A. Tampa.

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- Q. So is it fair to say IntermediaOne was an evolving product with enhancements going forward?
 - A. Yes. Absolutely.
- Q. Mr. Renforth, I remember you testifying about an E.D.I. transport upgrade?
 - A. Yes.

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- Q. Could you tell me what that is? I don't know that I followed you on that.
- A. E.D.I. stands for electronic data information, 10 or data interface. That was the automated billing system that we wanted to put in place between EffectNet 11 12 and Intermedia. Where before I said we received both a 13 paper copy and a C.D. with the billing data.
 - Q. Um-hum (affirmative).
- 15 A. We wanted to be able to upgrade that, so we 16 had immediate and real time of day updates to the 17
- 18 Q. And would the E.D.I. have been part of the 19 enhancements to the IntermediaOne product?
- 20 A. Yes.
- 21 Q. Now, I believe earlier you testified that you left Intermedia in June 2001, but based on the 22
- 23 correspondence you see today, it would have been in July 24 2001; is that accurate?
 - A. It was -- that's correct, July 27th.

being the product manager, you know, you see the 2 handwriting on the wall.

So I thought, okay, this -- this shows a lack of confidence on the company's part for product that I'm managing. So, you know, I just felt that my expertise and my abilities were in danger.

So rather than waiting for the ax to fall, I said, hey, I've got to get out of here.

- Q. And can you tell me a little bit more about that conversation that Kathy Victory made the announcement? Was that common knowledge, or was that just disseminated to you, or --
- A. I don't know where else it had gone in the company, but I know it came from her, which meant that it had to have come from some agreement that the executive committee -- or the executive staff had come 16

And it was -- I don't know who else knew it, 19 at that time whether we were the first to know it or whether we were the last to know it. But I know the statement was made, and it was quite nonchalant. Actually, it was just an agenda item in the meeting, IntermediaOne was gone, single T is the primary focus.

And we were just all very much in shock. We 25 all just said, "Well, what do you mean? Why are we

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Q. Now, Mr. Renforth, I want to get back to your reasons for leaving Intermedia. You had mentioned that you thought there was a meeting where it was announced, and I may be wrong, so correct me, I thought it was maybe the April, May 2001 time frame where there was an announcement where the IntermediaOne product was going to be scrapped. And you were going to leave as a result of your product being scrapped.

And today we've seen some correspondence that talks about the IntermediaOne product that postdates 11

12 Can you kind of square away your recollection as to when that announcement was made where the product 13 was going to be scrapped? Do you remember hearing that 14 And how that kind of fits in with the -- for example, 15 the exhibits that Mr. Iba gave? 16 16

A. That announcement was made to us through our 18 V.P., Kathy Victory, through our direct supervisors, that the focus, Intermedia's focus was shifting back to the single T product, and that the IntermediaOne product was not going to be our primary objective for sales. 21

22 And that didn't mean that there was not going 23 to be any sales, because there were still some in the process. What I saw that was, what I saw that as being was that the product was going to be scrapped, and I

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doing this?" And the reason, again, as I stated before, was, as she said, the back office can't keep up.

- Q. And when she told you Intermedia was gone, why did Intermedia continue to sell the IntermediaOne product?
- A. Because it was still part and parcel of the products that we sold.
- Q. Did you construe that to mean while you might continue to sell it now, it might be scrapped in the near future entirely? Or how did you --
- A. And, yeah, that was just my thoughts. My thoughts were, and my instinct told me if -- if our focus is now off the IntermediaOne product, it's -- it's downhill from here.
- Q. Okay, Mr. Renforth, I'm going to ask you to go to Exhibit 27.
 - A. Got it.
- Q. Now, if I recall your testimony, you said that these requirement -- the -- for example, the attachment to be 27, the second page, I believe you said that these were requirements, not forecasts? What did you mean by that?
- A. These were requirements that we had put into place to meet that 10,000 bogey by the end of the first 25 year of the agreement. It was not our forecast. Our

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Effectnet - Conf Call Notes 711
From: Kerrigan, Jack G. (EXCH) [JGKerrigan@intermedia.com]
Sent: Wednesday, July 11, 2001 1:15 PM
To: 'Javid Freeman'; Ireland, Glenn T. (EXCH); Baughman, Sherrie (EXCH);
Serdinak, J. Donna [EXCH]
Cc: Renforth, Jim [EXCH]
Subject: Effectnet - Conf Call Notes 7/11

Importance: High

All, Here is a summary of the items we covered and the decisions made:

Notification Back on "Closed Accounts" submissions:

 a) When closed accounts are submitted to Effectnet immediate
 acknowledgement is recevd.

acknowledgement is recevd.

b) Effectnet is to provide an email back to the email submitting the Closed Accounts email within 24 hours. This is not happening. Javid will have Debbie contact Jack to bring closure.

2. When will CDR file transmission officially begin:

a) According to Donna Serdinak, transmission is already underway.
b) CDRs on the files received go back to August 2000. Should these files be processed?

- Jack, Sherrie and Donna will meet to determine when to begin procesing the CDR files.

When will we receive an invoice to proces:

 a) Javid has committed to arranging to have the invoice provided to

 Sherrie Baughman by Monday,

 July 16.

4. When will mulitple accounts entry be available: a) A new design is being considered to handle this capability. Javid will send an email to Jack identifying the details and a potential date for when this capability can be ready for testing.

5. "Warm Tranover" process and followup:
 a) Glenn Ireland and Debbie (Effectnet) have been discussion this topic.
 b) Glen will provide the details of how the process will work when he and Debbie have completed their discussions.

Increase in account volumes is not anticipated to begin before August 1, 2001.

Jack

Exhibit B

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Hearing Date and Time: December 6, 2005, at 10:00 A.M. Eastern Time Response Deadline: November 18, at 4:00 P.M. Eastern Time Reply Deadline: December 2, 2005, at 4:00 P.M. Eastern Time

STINSON MORRISON HECKER LLP

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Attorneys for Reorganized Debtors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

-----X

In re :

Chapter 11 Case No. 02-13533 (AJG)

WORLDCOM, INC., et al.,

(Jointly Administered)

Debtors. :

-----X

WORLDCOM'S MOTION FOR SUMMARY JUDGMENT AGAINST PARUS HOLDINGS, INC., SUCCESSOR-BY-MERGER TO EFFECTNET, INC. AND EFFECTNET, LLC

Pursuant to Fed. R. Civ. P. 56, Fed. R. Bankr. P. 7056, and Fed. R. Bankr. P. 9014, the above-captioned reorganized debtors ("Reorganized Debtors" or "WorldCom") move for summary judgment against Parus Holdings, Inc., successor-by-merger to EffectNet, Inc. and EffectNet, LLC ("Parus Holdings" or "Claimant") on Claim No. 11242 (replacing 9291) against MCI WorldCom Communications, Inc. ("WorldCom") and Claim No. 11173 (replacing 9293) against Intermedia Communications, Inc. ("Intermedia").

WorldCom's Statement of Material Facts as to Which There Are No Genuine Issues to be Tried is annexed hereto as Schedule I. In addition, this motion is supported by WorldCom's Memorandum of Law, which will be filed contemporaneously with this Motion, and by the

Exhibit C

exhibits contained in WorldCom's Appendix of Exhibits, which will be provided as an attachment to this Motion.

Respectfully submitted,

STINSON MORRISON HECKER LLP

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ATTORNEYS FOR REORGANIZED DEBTORS

CERTIFICATE OF SERVICE

I hereby certify that on October 18, 2005, I electronically filed the foregoing with the Clerk of the Bankruptcy Court using the CM/ECF system which sent notification of such filing to all parties receiving electronic means.

<u>s/Robert L. Driscoll</u> Attorney for Reorganized Debtors

Schedule I **WorldCom's Statement of Material Facts** As to Which There Are No Genuine Issues To Be Tried

The Contracting Parties and the Contract at Issue

- On November 20, 2000, EffectNet LLC, a Nevada limited liability company with 1. its principal place of business in Phoenix, Arizona ("EffectNet") and Intermedia Communications, Inc., a Delaware corporation with its principal place of business in Florida ("Intermedia") entered into a Unified Communications Services General Agreement (the "UC Contract"). Ex. A, UC Contract.
- 2. Parus Holdings, Inc. is the successor in interest to EffectNet. Ex. B, Response and Opposition of Parus Holdings, Inc. to Debtors' Objection to Proofs of Claim Filed by EffectNet, Inc. ("Parus Opposition") at p. 1. 1
- 3. On July 1, 2001, WorldCom, Inc., a Georgia corporation with its headquarters in Clinton, Mississippi ("WorldCom"), acquired Intermedia pursuant to the merger of a wholly owned subsidiary of WorldCom with and into Intermedia. Findings of Fact and Conclusions of Law (1) Approving (i) Substantive Consolidation and (ii) the Settlements Under Debtors' Modified Second Amended Joint Plan of Reorganization, dated October 21, 2003, and (2) Confirming Debtors' Modified Second Amended Joint Plan of Reorganization, dated October 21, 2003 (Doc. #9681) at p. 34 § II.C(i); Ex. B, Parus Opposition at p. 6 ¶ 14.

For the purposes of this motion only, WorldCom accepts as true the referenced statements of fact made in the Parus Opposition. WorldCom reserves the right to contest any and all statements contained in the Parus Opposition in the event the Court determines that a trial is necessary.

- 4. After the acquisition, WorldCom controlled Intermedia and EffectNet was advised that WorldCom would be overseeing all projects relating to the UC Contract. Ex. B, Parus Opposition at p. 22, ¶ 79.
- 5. Exhibit A is a true copy of the November 20, 2000, UC Contract between EffectNet and Intermedia. Ex. B, Parus Opposition at p. 3, ¶ 3.
- 6. The UC Contract provides that its interpretation will be in accordance with the laws of the State of Arizona. Ex. A, UC Contract at p. 10, § 12.3.
- 7. The UC Contract provides that the parties to the contract shall not be liable to each other

FOR ANY INCIDENTAL, INDIRECT, SPECIAL, PUNITIVE, CONSEQUENTIAL OR SIMILAR DAMAGES OF ANY KIND INCLUDING WITHOUT LIMITATION, LOSS OF PROFITS, LOSS OF BUSINESS OR INTERRUPTION OF BUSINESS, WHETHER SUCH LIABILITY IS PREDICATED ON CONTRACT, STRICT LIABILITY OR ANY OTHER THEORY WITHOUT REGARD TO WHETHER SUCH PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES.

Ex. A, UC Contract at p. 10, § 11.

B. The Actions of Intermedia

Before Acquisition by WorldCom

- 8. On September 5, 2000, WorldCom and Intermedia entered into a merger agreement. Ex. C, Final Judgment at 5, <u>United States v. WorldCom, Inc., et al.</u>, Civ. Act. No. 1:00CV02789 (RWR) (D.D.C.).
- 9. On November 17, 2000, the United States Department of Justice filed an action against WorldCom and Intermedia under the Clayton Act. <u>United States v. WorldCom, Inc., et al.</u>, Civ. Act. No. 1:00CV02789 (RWR) (D.D.C.).
- 10. On November 20, 2000, Intermedia paid \$175,000 to EffectNet as a contract performance deposit. See Ex. A, UC Contract at p. 6, § 4.5.1.

11. On June 26, 2001, the United States District Court for the District of Columbia ordered and directed WorldCom and Intermedia to "divest the Intermedia Assets as an ongoing, viable business" within 180 days from the closing of the merger. Ex. C, Final Judgment at 5-6, Doc. No. 12 in United States v. WorldCom, Inc., Civ. Act. No. 1:00CV02789 (RWR).

After Acquisition by WorldCom

- 12. After July 1, 2001, Intermedia's project manager for the UC Contract was terminated and Intermedia's sales force was disbanded through terminations of employment or reassignment to other projects. Ex. B, Parus Opposition at p. 6, ¶ 16.
- 13. In September, 2001, Intermedia cancelled 682 of the existing 729 subscriptions for services to be provided under the UC Contract. <u>Id.</u> at p. 7, ¶ 17.
- 14. On or about February 6, 2002, EffectNet invoiced Intermedia for payments under the UC Contract. Intermedia did not pay those invoices. Ex. D, March 12, 2002 letter from Robert C. McConnell, General Counsel of EffectNet, to Rich Black of Intermedia at p. 2; Ex. B, Parus Opposition at p. 7, ¶ 18.
- 15. On or about March 1, 2002, Intermedia requested cancellation of all remaining services under the UC Contract. Ex. B, Parus Opposition at pp. 6-7, ¶ 17.

C. EffectNet's Termination of the UC Contract

- 16. By letter dated March 12, 2002, EffectNet gave notice of default to Intermedia under Section 5.2 of the UC Contract and notice of EffectNet's intent to strictly enforce all provisions of default in the UC Contract, including the contract termination provision. Ex. D, March 12, 2002 letter from Robert C. McConnell, General Counsel of EffectNet, to Rich Black of Intermedia.
- 17. By letter dated March 25, 2002, EffectNet confirmed its March 12, 2002 notice of default to Intermedia under Section 5.2 of the UC Contract, confirmed its intent to strictly

enforce the default provisions of the UC Contract, including the contract termination provision, and advised that the UC Contract would be terminated on April 12, 2002 if Intermedia had not cured its defaults. Ex. E, March 25, 2002 letter from Robert C. McConnell, General Counsel of EffectNet. to Brett Bacon of MCI/WorldCom.

- 18. Section 5.2 of the UC Contract provides that termination of the UC Contract "shall be effective thirty (30) days after written notice to the defaulting Party if the default has not been cured within such thirty (30) day period." Ex. A, UC Contract at p. 6, § 5.2.
- 19. Intermedia did not cure its defaults under the UC Contract. Ex. B, Parus Opposition at p. 7, ¶ 20.
- 20. Section 5.3 of the UC Contract, captioned "Effect of Termination," provides that upon termination of the contract "for any reason, each Party shall remain liable for those obligations that accrued prior to the date of such termination . . . " Ex. A, UC Contract at p. 6, § 5.3.

D. Unpaid Obligations Under the UC Contract that Accrued Prior to April 12, 2002

- 21. During the December 2001 billing cycle, Intermedia delivered 47 active mailboxes, EffectNet billed WorldCom \$1,308.85 for the active mailboxes, and Intermedia had a volume shortfall of 9,953 mailbox subscriptions. Ex. C, attachment to Ex. B, Parus Opposition. The volume shortfall times the basic rate of \$11.45 equals \$113,961.85. See Ex. P (Pricing), attached to Ex. A, UC Contract.
- 22. During the January 2002 billing cycle, Intermedia delivered 47 active mailboxes, EffectNet billed WorldCom \$1,308.85 for the active mailboxes and Intermedia had a volume shortfall of 9,953 mailbox subscriptions. Ex. D, attachment to Ex. B, Parus Opposition. The volume shortfall times the basic rate of \$11.45 equals \$113,961.85. See Ex. P (Pricing), attached to Ex. A, UC Contract.

23. During the February 2002 billing cycle, Intermedia delivered 42 active mailboxes, EffectNet billed WorldCom \$1,381.80 for the active mailboxes, and Intermedia had a volume shortfall of 9,958 mailbox subscriptions. Ex. E, attachment to Ex. B, Parus Opposition. The volume shortfall times the basic rate of \$11.45 equals \$114,019.10. See Ex. P (Pricing), attached to Ex. A, UC Contract.

24. The minimum commitment for the March 2002 billing cycle was 10,000. Ex. A, UC Contract § 2.12. The minimum commitment times the basic rate of \$11.45 equals \$114,500.00. See Ex. P (Pricing), attached to Ex. A, UC Contract.

25. The total volume shortfall for the billing cycles of December 2001, and January 2002 through March 2002, multiplied by the \$11.45 per month basic rate specified in the UC Contract, plus amounts due for active mailboxes, equals \$460,442.30. Undisputed Facts ¶¶ 21-24; Ex. P (Pricing), attached to Ex. A, UC Contract.

CERTIFICATE OF COUNSEL

I certify that I am authorized to and do, on behalf of Reorganized Debtors, stipulate to the facts stated above in paragraphs 21 through 25.

<u>s/Robert L. Driscoll</u>
Robert L. Driscoll
ATTORNEY FOR REORGANIZED DEBTORS

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Attorneys for Debtors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

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In re :

: Chapter 11 Case No. 02-13533 (AJG)

WORLDCOM, INC., et al., : (Jointly Administered)

Debtors. :

DEBTORS' OBJECTIONS AND RESPONSES TO CLAIMANT PARUS HOLDINGS, INC.'S FIRST SET OF REQUESTS FOR ADMISSION

Debtors submit the following objections and responses to Claimant Parus Holdings, Inc.'s First Request for Admission to Debtors ("Requests for Admission").

Objections to Claimant's Definitions

- 1. Pursuant to S.D.N.Y. Bankr. R. 7026-1 and S.D.N.Y. R. 26.3, Debtors object to Claimant's definitions of the terms "Communication(s)," "Document(s)," and "Person" because they are broader than the uniform definitions established in this Court's local rules. Debtors will apply the definitions established in this Court's local rules.
- 2. Debtors object to Claimant's definition of "Claimant" as overbroad because it includes entities and individuals that do not assert claims in this proceeding. Debtors will construe "Claimant" to mean Parus Holdings, Inc., successor-by-merger to EffectNet, LLC.

Exhibit D

- 3. Debtors object to Claimant's definition of "EffectNet" as overbroad because it includes entities and individuals that do not assert claims in this proceeding and did not have any agreement with Debtors that is at issue in this proceeding. Debtors will construe "EffectNet" to mean EffectNet, LLC, the entity that executed the UC Agreement.
- Debtors object to Claimant's definition of "Debtors," "you," "your," "Intermedia," 4. and "MCI" to the extent that they seek to impose discovery obligations on Debtors that exceed those permitted under the Federal Rules of Civil Procedure and the local rules of this Court on persons that are not parties to this proceeding and therefore have no obligation to respond to Claimant's Requests for Admission.
- 5. Debtors object to Claimant's definition of "Litigation Hold" because it ignores that, under controlling law, a "litigation hold" or duty to preserve records did not arise until Debtors were put on notice that litigation was reasonably anticipated. There also is no duty to preserve documents that are unrelated to the anticipated litigation. For instance, Debtors had no duty to preserve documents "related to the Claimant" that are not relevant to the claims or defenses of the parties. Here, moreover, the existence of a duty to take affirmative steps to preserve documents, as well as the scope and extent of any such duty, must be evaluated in the context of the Debtors' bankruptcy filing, in which over 60,000 claims were asserted. Thus, Claimant's definition of "litigation hold" improperly assumes a legal obligation to preserve documents when none existed, and ignores Debtors' circumstances after they filed for bankruptcy.
- 6. Debtors object to Claimant's definition of "Webley" as vague and ambiguous because it includes multiple corporate entities and individuals. Debtors construe "Webley" to mean Webley Systems, Inc.

Objections to Claimant's Instructions

- 1. Debtors object to Claimant's instructions in their entirety. Claimant's have two inconsistent sets of instructions. In addition to the instructions contained in its First Set of Requests for Admission, Claimant purports to incorporate the instructions contained in its Second Request for Production of Documents to the Debtors, which apply to requests for the production of documents, not requests for admission.
- 2. Debtors object to the instructions in Claimant's First Set of Requests for Admission because they attempt to impose obligations that exceed those of the Federal Rules of Civil Procedure and this Court's local rules, including without limitation Claimant's attempts to shorten the time period for a response to the requests, require a sworn statement under oath, provide specific facts relating to an asserted privilege, and expand obligations to supplement. Debtors will comply with their obligations under the federal rules and local rules of this Court.

Objections and Responses to Claimant's Requests to Admit

Subject to the foregoing general objections, Debtors respond to Claimant's requests for admission as follows:

Admit that each of the following documents attached as an Exhibit to Request No.1: these Requests to Admit is a copy of a genuine original:

EXHIBIT	<u>DESCRIPTION</u>
1	MOU
2	Interim Agreement
3	UC Agreement
4	Master License Agreement
5	March 12, 2002 Letter from Robert McConnell to Rich Black
6	March 25, 2002 Letter from Robert McConnell to Brett Bacon

RESPONSE:

Exhibit 1:	Denied.
Exhibit 2:	Denied.
Exhibit 3:	Denied.
Exhibit 4:	Denied.

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Exhibit 5: Denied. Exhibit 6: Denied.

Request No. 2: Admit that MCI used two email systems.

RESPONSE: Denied.

Request No. 3: Admit that MCI used a POP email system.

RESPONSE: Admitted.

Request No. 4: Admit that MCI used an Exchange email system.

RESPONSE: Admitted.

Request No. 5: Admit that MCI had no other email system other than the POP email system and the Exchange email system.

RESPONSE: Denied.

Request No. 6: Admit that Intermedia used two email systems.

RESPONSE: Denied.

Request No. 7: Admit that Intermedia used a POP email system.

RESPONSE: Denied.

Request No. 8: Admit that Intermedia used an Exchange email system.

RESPONSE: Admitted.

Request No. 9: Admit that Intermedia had no other email system other than the POP email system and the Exchange email system.

RESPONSE: Debtors deny that Intermedia had a POP email system and admit that it had no email system other than an Exchange email system.

Request No. 10: Admit that EffectNet's General Counsel, Robert C. McConnell, wrote a letter dated March 12, 2002 alleging that Intermedia's conduct breached the terms of the UC Agreement.

RESPONSE: Debtors admit that EffectNet's General Counsel, Robert C. McConnell, wrote a letter dated March 12, 2002, but deny Claimant's characterization

of the letter, which speaks for itself.

Request No. 11: Admit that EffectNet's General Counsel, Robert C. McConnell, wrote a letter dated March 28 [sic], 2002 alleging that Intermedia continued to breach the UC Agreement.

RESPONSE: Debtors deny the request as written because they are not aware of a March

28, 2002 letter. However, Debtors admit that EffectNet's General Counsel, Robert C. McConnell, wrote a letter dated March 25, 2002, but deny Claimant's characterization of the letter, which speaks for itself.

Request No. 12: Admit that the letters identified in Request Nos. 11 and 12 were sent to MCI's in-house counsel.

RESPONSE: Debtors deny that the March 12, 2002 letter identified in Request No. 10

was sent to MCI's in-house counsel. Debtors admit that the March 25, 2002 letter identified in the response to Request No. 11 was sent to MCI's

in-house counsel.

Request No. 13: Admit that the letters identified in Request Nos. 11 and 12 were sent to MCI's outside counsel.

RESPONSE: Denied.

Request No. 14: Admit that MCI did not begin backing up electronic data from its Exchange email system until July 2002.

RESPONSE: Denied.

Request No. 15: Admit that at no time prior to March 12, 2002 did MCI send or distribute a notification to employees at MCI to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors

object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors

had no obligation to implement a litigation hold with respect to

"Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request

No. 15, but deny any implication that MCI had an obligation to send or distribute such a notification before March 12, 2002.

Request No. 16: Admit that at no time prior to March 12, 2002 did Intermedia send or distribute a notification to employees at Intermedia to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request No. 16, but deny any implication that Intermedia had an obligation to send or distribute such a notification before March 12, 2002.

Request No. 17: Admit that at no time prior to March 25, 2002 did MCI send or distribute a notification to employees at MCI to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request No. 17, but deny any implication that MCI had an obligation to send or distribute such a notification before March 25, 2002.

Request No. 18: Admit that at no time prior to March 25, 2002 did Intermedia send or distribute a notification to employees at Intermedia to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request No. 18, but deny any implication that Intermedia had an obligation to send or distribute such a notification before March 25, 2002.

Request No. 19: Admit that at no time prior to January 8, 2003 did MCI send or distribute a notification to employees at MCI to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimants' definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 19.

Request No. 20: Admit that at no time prior to January 8, 2003 did Intermedia send or distribute a notification to employees at Intermedia to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimants' definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 20.

Request No. 21: Admit that at no time prior to September 1, 2004 did MCI send or distribute a notification to employees at MCI to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimants' definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 21.

Request No. 22: Admit that at no time prior to September 1, 2004 did Intermedia send or distribute a notification to employees at Intermedia to implement a Litigation Hold with respect to Documents related to the Claimant.

RESPONSE: As explained in their Objection to Claimant's Definitions ¶ 5, Debtors object to Claimants' definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 22.

Request No. 23: Admit that at no time prior to March 12, 2002 did MCI implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request No. 23, but deny any implication that MCI had such an obligation prior to March 12, 2002.

Request No. 24: Admit that at no time prior to March 12, 2002 did Intermedia implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request No. 24, but deny any implication that Intermedia had such an obligation prior to March 12, 2002.

Request No. 25: Admit that at no time prior to March 25, 2002 did MCI implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors admit Request

No. 25, but deny any implication that MCI had such an obligation prior to March 25, 2002.

Request No. 26: Admit that at no time prior to March 25, 2002 did Intermedia implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As stated more fully in their Objections to Claimant's Definitions ¶ 5, Debtors object to the phrase "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant." Subject to their objections, Debtors admit Request No. 26, but deny any implication that Intermedia had such an obligation prior to March 25, 2002.

Request No. 27: Admit that at no time prior to January 8, 2003 did MCI implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 27.

Request No. 28: Admit that at no time prior to January 8, 2003 did Intermedia implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 28.

Request No. 29: Admit that at no time prior to September 1, 2004 did MCI implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly

attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 29.

Request No. 30: Admit that at no time prior to September 1, 2004 did Intermedia implement a Litigation Hold with respect to Documents relating to the Claimant.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Debtors had no obligation to implement a litigation hold with respect to "Documents relating to the Claimant" that are not relevant to the claims or defenses of the parties. Subject to their objections, Debtors deny Request No. 30.

Request No. 31: Admit that at no time prior to March 12, 2002 did MCI send or distribute a notification to employees at MCI directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 31 because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. MCI had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 31 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit Request No. 31, but deny any implication that MCI had an obligation to send or distribute such a notification before March 12, 2002.

Request No. 32: Admit that at no time prior to March 12, 2002 did Intermedia send or distribute a notification to employees at Intermedia directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 32 because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Intermedia had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 32 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their

objections, Debtors admit Request No. 32, but deny any implication that Intermedia had an obligation to send or distribute such a notification before March 12, 2002.

Request No. 33: Admit that at no time prior to March 25, 2002 did MCI send or distribute a notification to employees at MCI directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 33 because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. MCI had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 33 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit Request No. 33, but deny any implication that MCI had an obligation to send or distribute such a notification before March 25, 2002.

Request No. 34: Admit that at no time prior to March 25, 2002 did Intermedia send or distribute a notification to employees at Intermedia directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 34 because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed and because it is overbroad. Intermedia had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 34 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit Request No. 34, but deny any implication that Intermedia had an obligation to send or distribute such a notification before March 25, 2002.

Request No. 35: Admit that at no time prior to January 8, 2003 did MCI send or distribute a notification to employees at MCI directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 35 because it improperly attempts to impose or assume a legal obligation to preserve documents in an accessible or searchable format at a time when no such obligation existed and because it is overbroad. MCI had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 35 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with

the term "accessible." Subject to their objections, Debtors admit that employees were not directed to preserve "all Documents relating to the Claimant" in an accessible format but deny that employees were not directed to preserve documents in a searchable format.

Request No. 36: Admit that at no time prior to January 8, 2003 did Intermedia send or distribute a notification to employees at Intermedia directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 36 because it improperly attempts to impose or assume a legal obligation to preserve documents in an accessible or searchable format at a time when no such obligation existed and because it is overbroad. Intermedia had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 36 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit that employees were not directed to preserve "all Documents relating to the Claimant" in an accessible format but deny that employees were not directed to preserve documents in a searchable format.

Admit that at no time prior to September 1, 2004 did MCI send or Request No. 37: distribute a notification to employees at MCI directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 37 because it improperly attempts to impose or assume a legal obligation to preserve documents in an accessible or searchable format at a time when no such obligation existed and because it is overbroad. MCI had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 37 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit that employees were not directed to preserve "all Documents relating to the Claimant" in an accessible format but deny that employees were not directed to preserve documents in a searchable format.

Admit that at no time prior to September 1, 2004 did Intermedia send Request No. 38: or distribute a notification to employees at Intermedia directing such employees to preserve all Documents relating to the Claimant in an accessible or searchable format.

RESPONSE: Debtors object to Request No. 38 because it improperly attempts to impose or assume a legal obligation to preserve documents in an accessible or searchable format at a time when no such obligation existed

and because it is overbroad. Intermedia had no obligation to direct employees to preserve "all Documents relating to the Claimant." Debtors also object to Request No. 38 on the grounds that it is vague and ambiguous because the courts have ascribed different meanings and obligations connected with the term "accessible." Subject to their objections, Debtors admit that employees were not directed to preserve "all Documents relating to the Claimant" in an accessible format but deny that employees were not directed to preserve documents in a searchable format.

Request No. 39: Admit that at no time did MCI make any effort to monitor whether MCI's employees were preserving all Documents relating to the Claimant.

RESPONSE: Debtors object to Request No. 39 because it is overbroad and improperly attempts to impose or assume a legal obligation to preserve "all Documents relating to the Claimant" when no such obligation existed. Subject to their objections, Debtors deny Request No. 39.

Request No. 40: Admit that at no time did Intermedia make any effort to monitor whether Intermedia's employees were preserving all Documents relating to the Claimant.

RESPONSE: Debtors object to Request No. 40 because it is overbroad and improperly attempts to impose or assume a legal obligation to preserve "all Documents relating to the Claimant" when no such obligation existed. Subject to their objection, Debtors deny Request No. 40.

Request No. 41: Admit that MCI had a policy (whether written or otherwise) regarding the implementation of Litigation Holds.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed. Subject to their objections, Debtors admit Request No. 41.

Admit that Intermedia had a policy (whether written or otherwise) Request No. 42: regarding the implementation of Litigation Holds.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed. Subject to their objections, Debtors admit Request No. 42.

Request No. 43: Admit that for the period prior to March 2002, MCI had at least on one occasion implemented a Litigation Hold when it received written correspondence alleging that MCI had breached a contract MCI had with a third party.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed. Debtors also object to Request No. 43 on the grounds that it is overbroad, unduly burdensome, and not reasonably calculated to lead to the discovery of admissible evidence.

Request No. 44: Admit that for the period prior to March 2002, Intermedia had at least on one occasion implemented a Litigation Hold when it received written correspondence alleging that Intermedia had breached a contract Intermedia had with a third party.

RESPONSE: As explained in their Objections to Claimant's Definitions ¶ 5, Debtors object to Claimant's definition of "Litigation Hold" because it improperly attempts to impose or assume a legal obligation to preserve documents at a time when no such obligation existed. Debtors also object to Request No. 44 on the grounds that it is overbroad, unduly burdensome, and not reasonably calculated to lead to the discovery of admissible evidence.

Request No. 45: Admit that MCI did not comply with MCI's policies for implementing a Litigation Hold with respect to the Claimant.

RESPONSE: Denied.

Request No. 46: Admit that MCI did not comply with MCI's policies for implementing a Litigation Hold with respect to the UC Agreement.

RESPONSE: Denied.

Request No. 47: Admit that Intermedia did not comply with Intermedia's policies for implementing a Litigation Hold with respect to the UC Agreement.

RESPONSE: Denied.

Request No. 48: Admit that Intermedia did not comply with Intermedia's policies for implementing a Litigation Hold with respect to the Claimant.

RESPONSE: Debtors object to this request because it is overbroad and improperly attempts to impose or assume a legal obligation to implement a litigation

hold "with respect to the Claimant" when no such obligation existed. Subject to their objections, Debtors deny Request No. 48.

RESPONSE: Debtors object to Request No. 49 because it is vague and ambiguous.

Admit that Intermedia had a document retention policy.

Subject to their objections, Debtors state that they have not been able to locate a written document retention policy at Intermedia and, accordingly,

deny Request No. 49.

Request No. 50: Admit that MCI had a document retention [policy].

RESPONSE: Admitted.

Request No. 49:

Request No. 51: Admit that Intermedia failed to comply with the terms of its document retention policy in connection with Documents that refer or relate to the Claimant or the Claimant's Claim.

RESPONSE: Denied.

Request No. 52: Admit that MCI failed to comply with the terms of its document retention policy in connection with Documents that refer or relate to the Claimant or the Claimant's Claim.

RESPONSE: Denied.

Request No. 53: Admit that MCI destroyed, erased, or purged some of the Documents relating to the Claimant and/or the Claimant's Claim.

RESPONSE: Debtors object to this request because it is overbroad and improperly

attempts to impose or assume a legal obligation to preserve documents that relate to the Claimant without regard to whether they are relevant to the claims or defenses of the parties. Subject to their objections, Debtors

deny Request No. 53.

Request No. 54: Admit that Intermedia destroyed, erased, or purged some of the Documents relating to the Claimant and/or the Claimant's Claim.

RESPONSE: Debtors object to this request because it is overbroad and improperly

attempts to impose or assume a legal obligation to preserve documents that relate to the Claimant without regard to whether they are relevant to the claims or defenses of the parties. Subject to their objections, Debtors

deny Request No. 54.

Request No. 55: Admit that MCI made no effort, other than in the ordinary course of its business, to retain or preserve any Documents that refer or relate to the Claimant or the Claimant's Claim until September 1, 2004.

RESPONSE: Denied.

Request No. 56: Admit that Intermedia made no effort, other than in the ordinary course of its business, to retain or preserve any Documents that refer or relate to the Claimant or the Claimant's Claim until after September 1, 2004.

RESPONSE: Denied.

Request No. 57: Admit that MCI failed to preserve all Documents that refer or relate to the Claimant.

RESPONSE: Denied.

Request No. 58: Admit that MCI failed to preserve all Documents that refer or relate to the Litigation.

RESPONSE: Denied.

Request No. 59: Admit that MCI failed to preserve all Documents that refer or relate to the Claimant's Claim.

RESPONSE: Denied.

Request No. 60: Admit that MCI failed to preserve all Documents that refer or relate to the UC Agreement.

RESPONSE: Denied.

Request No. 61: Admit that Intermedia failed to preserve all Documents that refer or relate to the Claimant.

RESPONSE: Denied.

Request No. 62: Admit that Intermedia failed to preserve all Documents that refer or relate to the Litigation.

RESPONSE: Denied.

Request No. 63: Admit that Intermedia failed to preserve all Documents that refer or relate to the Claimant's Claim.

RESPONSE: Denied.

Request No. 64: Admit that Intermedia failed to preserve all Documents that refer or relate to the UC Agreement.

RESPONSE: Denied.

Request No. 65: Admit that MCI has no more than 78 back up tapes containing information that may be relevant to the Claimant's Discovery Requests.

RESPONSE: Denied.

Request No. 66: Admit that MCI has no back up tapes of its email system from before July 2002.

RESPONSE: Denied.

Request No. 67: Admit that MCI has no back up tapes of its Exchange email system from before July 2002.

RESPONSE: Denied.

Request No. 68: Admit that Intermedia has no more than 29 back up tapes containing information that may be relevant to the Claimant's Discovery Requests.

RESPONSE: Denied.

Request No. 69: Admit that MCI's 78 Back Up Tapes only contain information from MCI's POP email servers.

RESPONSE: Based upon the definition of "78 Back Up Tapes" in Claimant's Second Request for the Production of Documents, Debtors admit Request No. 69.

Request No. 70: Admit that Intermedia's 29 Back Up Tapes only contain information from Intermedia's email servers.

RESPONSE: Denied.